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1-31-92 RECO	0-11-2000  DEPARTMENT OF COMMERCE Patent and Trademark Office  01484091
	Please record the attacned original documents or copy thereof.
Name of conveying party(ies):	Name and address of receiving party(ies):
LUCAS INDUSTRIES INC. 11180 Sunrise Drive Reston, Virginia 22091	Name: <u>VARITY AUTOMOTIVE INC.</u> Internal Address:
[] Individual(s)	Street Address: 1900 Richmond Road  City: Cleveland State: Ohio ZIP: 44124
Additional name(s) of conveying party(ies) attached? [_] Yes [X] No	
3. Nature of conveyance:  [_] Assignment	[ ] Individual(s) citizenship
Execution Date: <u>January 29, 1998</u> Effective Date: <u>January 30, 1998</u>	Additional name(s) & address(es) attached? [_] Yes [X] No
<ul> <li>4. Application number(s) or patent number(s):</li> <li>If this document is being filed together with a new application, the execu</li> <li>A. Patent Application No.(s)</li> <li>B.</li> </ul>	Patent No.(s) 5,479,096
Additional numbers attache	d? [ ] Yes [ X_] No
Name and address of party to whom correspondence concerning document should be mailed:	6. Total number of applications and patents involved:[1]
Name: Robert W. Smith, Esq.  Internal Address: McCarter & English, LLP  4 Gateway Center	7. Total Fee (37 CFR 3.41): \$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
Street Address: 100 Mulberry Street City: Newark State: NJ ZIP: 07101  /2000 DBYRNE 00000044 501402 5479096 DO NOT US	8. Deposit account number:  501402  (Attach duplicate copy of this page if paying by deposit account)  E THIS SPACE
9. Statement and Signature.	
To the heat of your knowledge and helief the foregoing information is to	gue and correct and any attached copy is a true copy of the original

document.

Robert W. Smith
Name of Person Signing

Signature

NWK2: 706899.01

Total number of pages comprising cover sheet: [12]

August 29, 2000 Date

Lansing, Michigan

This is to Certify that the Annexed copy has been compared by me with the record on file in this Department and that the same is a true copy thereof.



Sent by Facsimile Transmission

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In testimony whereof, I have hereunto set my hand and affixed the Seal of the Department, in the City of Lansing, this 4th day of August, 2000.

Director

Corporation, Securities and Land Development Bureau

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Date Received	ENT OF CONSIGERCE — (	CORPORATION AND SECURITIES BUREAU
JAN 2 9 1998		(FOR BUREAU USE ONLY)
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PH. 517-663-2525 Ref # SOUSCI Attn: Cheryl J. Bixby MICHIGAN RUNNER SERVICE P.O. Box 266		Administrator MI DEPARTMENT OF CONSUMER & INQUESTRY SERVICES CORPORATION, SECURITIES & LAND DEPEROPMENT NUMERII
Eaton Rapids, MI. 48		EFFECTIVE DATE: January 30, 1998

# CERTIFICATE OF MERGER / CONSOLIDATION

For use by Domestic or Foreign Corporations (Please read information and instructions on last page)

Pursuant to the provisions of Act 264, Public Acts of 1972 (profit corporations), und/or Act 162, Public Acts of 1982 (nonprofit corporations), the

b. The name of the surviving (new) corporation and its corporation identification number is:  Varity Automotive Inc.  Designation and number of outstanding shares in each class or series of shares willed to vote in vote as a class Lucas Industries Inc.  Common Stock  7,963 Shares  Lucas Industries Inc.  Preferred Stock  Preferred Stock  Preferred Stock  Preferred Stock  Preferred Stock	Lucas Industries Inc	·		0	6	8	-	9	5
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C. For each constituent stock corporation, state:  Designation and number of outstanding shares in each class or series of shares entitled to vote as a class Lucas Industries Inc. Common Stock Common Stock 9,963 shares 9,963 shares  Lucas Industries Inc. Preferred Stock Preferred Stock Preferred Stock	b. The name of the surviving (new)	corporation and its corporation ide	entification number is:	<u></u>	<b>-</b>	<u> </u>			
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(i) if it is organized on a membership basis, state (a) the name of the corporation, (b) a description of its members, and (c) the number, classification and voting rights of its members. N/A (ii) If it is organized on a directorship basis, state (a) the name of the corporation, (b) a description of the organization of its board, and (c) the number, classification and voting rights of its directors. N/A e. The terms and conditions of the proposed merger (consolidation), including the manner and basis of convening the shares of, or membership or other interests in, each constituent corporation into shares, bonds, or other securities of, or membership or other interest in, the surviving (consolidated) corporation, or into cash or other consideration, are as follows: Please see Appendix A. 1. If a consolidation, the Articles of Incorporation of the consolidated corporation are attached to this Certificate and are incorporated herein. If a merger, the amendments to the Articles, or a restatement of the Articles, of the surviving corporation to be effected by the merger are as follows: N/A g. Other provisions with respect to the merger (consolidation) are as follows: "the plan of merger will be furnished by the surviving corporation, on request and without cost, to any shareholder of any constituent corporation". 2) Please see attached Appendix A

Complete for any foreign corporation only)  This merger (consolidation) is permitted by the laws of the state of
the jurisdiction under which Varity Automotive Inc.
is organized and the plan of manger (consolidation) was adopted and approved by such corporation pursuant to and in accordance with the laws of that jurisdiction.

3.	(Complete only if an effective date is desired other than the date of filling. This date must be no more than
	90 days after receipt of this document in this office).
	The merger (consolidation) shall be effective on the 30th day of January
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Corporation, Securities & Land Dev. Bureaup.5 (Complete applicable section for each constituent corporation) a. (For domestic profit corporations only) The plan of merger was approved by the unanimous consent of the incorporators of \_ , which has not commenced business, has not issued any shares, and has not elected a Board of Directors. (Incorporators must sign on this page of the Certificate.) b. (For profit corporations involved in a merger only) The plan of merger was approved by the Board of Directors of -, the surviving corporation: without the approval of the shareholders of that corporation in accordance with Section 701 of the Act. c. (For profit corporations only) The plan of merger was adopted by the Board of Directors of the following constituent corporations: Lucas Industries Inc. and Varity Automotive Inc. and was approved by the shareholders of those corporations in accordance with Section 703a. d. (For nonprofit corporations only) The plan of merger or consolidation was adopted by the Board of Directors (i) (Complete if organized upon a stock or membership basis) of was approved by the shareholders or members of that corporation in accordance with Sections 701 and 703(1) and (2), or pursuant to Section 407 by written consent and written notice, if required. (ii) (Complete if organized upon a directorship basis) accordance with Section 703(3). Sign this area for item 4(a). Signed this\_ \_\_\_\_ day of \_ Sign this area for items 4(b), 4(c), or 4(d). Signed this 29th day of January Lucas Industries Inc. Yescolent 29 th January Signed this\_ day of . Varity Automotive Inc.

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Corporation, Securities & Land Dev. Bureau p.6

APPENDIX A

#### AGREEMENT AND PLAN OF MERGER

AGREEMENT AND PLAN OF MERGER, dated as of January 29, 1998, by and among VARITY AUTOMOTIVE INC., a Delaware corporation ("VA"), LUCAS INDUSTRIES INC. ("LINC."), a Michigan corporation, and LUCASVARITY INC., a Delaware corporation ("LVI").

- A. VA was formed under the laws of the State of Delaware. The authorized capital stock of VA consists of 1,000 authorized shares of Common Stock, all of which are owned by LVI.
- B. LINC. was formed under the laws of the State of Michigan. The authorized capital stock of LINC. consists of (i) 20,000 shares of Common Stock, without par value, 9,963 of which are issued and outstanding and (ii) 5,000 shares of Preferred Stock, par value \$25,000 per share, 4,000 of which are issued and outstanding.
- C. LVI was formed under the laws of the State of Delaware. The authorized capital stock of LVI consists of 10,000 shares of Common Stock, par value \$.01 per share, 1,000 of which shares are issued and outstanding and are entitled to vote.
- D. The Boards of Directors of VA and LINC. (the "Constituent Corporations") deeming the merger (the "Merger") of LINC. into VA to be desirable and in the best interests of the respective Constituent Corporations and desiring to adopt a plan of merger (the "Plan") resulting in a tax-free reorganization within the meaning of Section 368(a)(2)(D) of the Internal Revenue Code of 1986, as amended, have approved this Plan and directed that it be submitted to the shareholders of the Constituent Corporations for approval.

In order to consummate the Merger in accordance with the applicable provisions of the Delaware General Corporation Law and the Michigan Business Corporation Act, the Constituent Corporations and LVI agree that LINC, shall be merged with and into VA, which shall be the surviving corporation, and that the Plan, terms and conditions of the Merger shall be as follows:

### ARTICLE I

Merger: Certificate of Incorporation: Bylaws; Officers and Directors; and Effective Time

SECTION 1.1 Effect of Margar. At the Effective Time (as defined in Section 1.5), LINC, shall be merged into VA, the separate existence of LINC, shall cease and VA shall continue to exist as the surviving corporation (the "Surviving Corporation"), all with force and effect as provided by the Delaware General Corporation Lev and the Michigan Susiness Corporation Act.

SECTION 1.2 Certificate of Incorporation. At the Effective Time, the Certificate of Incorporation of VA. shall become the Certificate of Incorporation of the Surviving Corporation.

SECTION 1.3 Bylams. At the Effective Time, the Bylams of VA shall become the Bylams of the Surviving Corporation.

SECTION 1.4 Officers and Directors. The officers and directors of VA at the Effective Time of the Merger shall continue to be the officers and directors, respectively, of the surviving Corporation after the Effective Time of the Merger until expiration of their current terms as such, or prior resignation, removal or death, subject to the Bylaws of the Surviving Corporation.

section 1.5 Effective Time. The Merger shall be consumnated by filing the Certificate of Merger with the Secretary of State of the State of Delaware in accordance with the applicable provisions of the Delaware General Corporation Law and a Certificate of Merger/Consolidation shall be filed with the State of Michigan. Such filings shall be made on, or as soon as practicable after, this Flan has been adopted by the holder of all outstanding shares of capital stock of each of the Constituent Corporations. The Morger shall become effective at the opening of business on the date of such filings or on such later date, not to exceed 30 days after the date of such filings, as may be set forth in such Cartificate of Merger (the "Effective Time").

## ARTICLE II

# Consideration: Cancellation of Shares

sporton 2.1 Consideration: Cancellation of Theres. At the Effective Time:

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- (a) All of the then issued and outstanding shares of Common Stock of VA shall be unaffected by the Merger and will remain issued and outstanding without effect.
- (b) All of the then issued and outstanding shares of Common Stock and Preferred Stock of LINC., which are all owned by Lucas Industries plc ("Lucas"), shall become and constitute, in the aggregate, (i) 114 shares of common stock of LVI at the Effective Time and (ii) the right to receive on April 30, 2001, additional shares of LVI Common Stock pursuant to the following formula (for the purpose of establishing certainty with respect to the value of LINC.):
  - (i) if Kelsey-Hayes Company and its subsidiaries achieve less than 75% of the aggregate EVA Targets in respect of the fiscal years ended January 31, 1999, January 31, 2000 and January 31, 2001, then no additional shares of LVI will be issued;
  - (ii) if Kelsey-Hayes Company and its subsidiaries achieve 75% or more, but less than 100%, of the aggregate EVA Targets in respect of the fiscal years ended January 31, 1999, January 31, 2000 and January 31, 2001, then 28 shares of LVI common stock will be issued, plus an additional 9 shares (such additional shares reflecting an interest factor at a rate of 7% per annum), that is 37 shares of LVI in the aggregate;
  - (iii) if Kelsey-Hayes Company and its subsidiaries achieve 100% or more, but less than 125%, of the aggregate EVA Targets in respect of the fiscal years ended January 31, 1999, January 31, 2000 and January 31, 2001, then 38 shares of LVI common stock will be issued, plus an additional 12 shares (such additional shares reflecting an interest factor at a rate of 7% per annum), that is 50 shares of LVI in the aggregate;
  - (iv) if Kelsey-Hayes Company and its subsidiaries achieve 125% or more of the aggregate EVA Targets in respect of the fiscal years ended January 31, 1999, January 31, 2000 and January 31, 2001, then 47 shares of LVI common stock will be issued, plus an additional 15 shares (such additional shares reflecting an interest factor at a rate of 7%

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per annum), that is 62 shares of LVI in the aggregate.

For purposes of this Section 2.1(b): (i) "EVA Targets" ("Economic Value Added") is to be calculated using the criteria in respect of each fiscal year of LVI as established by the Board of Directors of LucasVarity plc., a company organized under the laws of England and Wales and the indirect parent of each of the Constituent Corporations or by a committee of the officers of such company pursuant to delegated authority, for the purpose of determining (on a before federal and state income tax basis) operating and financial performance targets of the respective divisions and subsidiaries of LucasVarity plc; and (ii) the term "Kelsey-Hayes Company and its subsidiaries" includes all the businesses that would be included in a consolidated financial statement of Kelsey-Hayes Company, a Delaware corporation and a subsidiary of VA, prepared under generally accepted accounting principles.

## ARTICLE III

### Abandonment of Merger

This plan may be abandoned at any time prior to the Effective Time by the Board of Directors of either Constituent Corporation notwithstanding the approval thereof by the shareholders of either or both of them.

## ARTICLE IV

#### Miscellaneous

SECTION 4.1 Section Headings. The section headings contained herein are for convenience only, shall not be deemed a part of this Plan and shall not affect the meaning or interpretation of this Plan.

SECTION 4.2 Counterparts. For the convenience of the parties hereto and to facilitate the filing and recording of this Plan, any number of counterparts hereof may be executed and each such counterpart shall be deemed to be an original instrument and all such counterparts shall together constitute the same agreement.

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IN WITNESS WHEREOF, this Plan of Merger has been executed by the duly authorized officers of each of the parties hereto, and attested, as of the day and year first above written.

VARITY AUTOMOTIVE INC.

Attest:

Servo Reducande

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LUCAS INDUSTRIES INC.

Attest:

Serva Induord

LUCASVARITY INC.

Attest:

Herris Reducedo

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**RECORDED: 08/20/2000**