

06-12-2002
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To the Honorable Commissioner of Patents & Trademarks: Please receive

original documents or copies thereof

CalltheShots, Inc.

4633 Old Ironsides Drive, Suite 200

Santa Clara, California 95054

Additional name(s) of conveying party(ies) attached?

☐ Yes ☒ No

3. Nature of conveyance:

- ☐ Assignment ☒ Merger
☐ Security Agreement ☐ Change of Name
☐ Other

Execution Date: July 25, 2000

2. Name and address of receiving party(ies):

Name: Akamai Technologies, Inc.

Internal Address:

Street Address: 500 Technology Square

City: Cambridge State: MA ZIP: 02139

Additional name(s) & address(es) attached? ☐ Yes ☒ No

4. Application number(s) or patent number(s)

If this document is being filed together with a new application, the execution date of the application is:

A. Patent Application No.(s)

09/371,161

B. Patent No.(s)

Additional numbers attached? ☐ Yes ☒ No

5. Name and address of party to whom correspondence concerning document should be mailed:

Name: David H. Judson

Internal Address: Akamai Technologies, Inc.

Street Address: 500 Technology Square

City: Cambridge State: MA ZIP: 02139

6. Total number of applications and patents involved: 1

7. Total fee (37 CFR 3.41): \$ 40.00

- ☐ Enclosed
☒ Authorized to be charged to deposit account

8. Deposit account number:

501,269 (Akamai Technologies, Inc.)

(Attach duplicate copy of this page if paying by deposit account)

DO NOT USE THIS SPACE

9. Statement and signature.

To the best of my knowledge and belief, the foregoing information is true and correct and any attached copy is a true copy of the original document.

David H. Judson, Reg. No. 30,467

Name of Person Signing

Signature

May 20, 2002

Date

Total number of pages including cover sheet: 4

Do not detach this portion

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Washington, D.C. 20231

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PATENT
REEL: 012964 FRAME: 0502

State of Delaware
Office of the Secretary of State

PAGE 1

I, EDWARD J. FREEL, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF MERGER, WHICH MERGES:

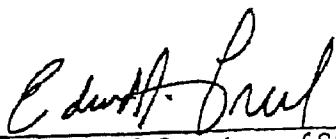
"CALLTHESHOTS, INC.", A CALIFORNIA CORPORATION,
WITH AND INTO "AKAMAI TECHNOLOGIES, INC." UNDER THE NAME OF
"AKAMAI TECHNOLOGIES, INC.", A CORPORATION ORGANIZED AND
EXISTING UNDER THE LAWS OF THE STATE OF DELAWARE, AS RECEIVED
AND FILED IN THIS OFFICE THE TWENTY-FIFTH DAY OF JULY, A.D.
2000, AT 9 O'CLOCK A.M.

A FILED COPY OF THIS CERTIFICATE HAS BEEN FORWARDED TO THE
NEW CASTLE COUNTY RECORDER OF DEEDS.



2933637 8100M

001375990


Edward J. Freel, Secretary of State

AUTHENTICATION: 0580919

DATE: 07-25-00

PATENT
REEL: 012964 FRAME: 0503

**CERTIFICATE OF MERGER
OF
CALLTHESHOTS, INC.
INTO AND WITH
AKAMAI TECHNOLOGIES, INC.**

TO: Secretary of State of the
State of Delaware

The undersigned corporations, organized and existing under and by virtue of the General Corporation Law of the State of Delaware and the General Corporation Law of the State of California, do hereby certify that:

FIRST: The name and state of incorporation of each of the constituent corporations of the merger is as follows:

<u>Name</u>	<u>State of Incorporation</u>
Akamai Technologies, Inc.	Delaware
CallTheShots, Inc.	California

SECOND: An agreement and plan of merger between the parties to the merger has been approved, adopted, certified, executed, and acknowledged by each of the constituent corporations in accordance with the requirements of Subsection 252(c) of the General Corporation Law of the State of Delaware.

THIRD: The name of the surviving corporation (the "Surviving Corporation") of the merger is Akamai Technologies, Inc., a Delaware corporation.

FOURTH: The Certificate of Incorporation of Akamai Technologies, Inc., a Delaware corporation, as presently on file in the office of the Secretary of State of the State of Delaware, shall be the Certificate of Incorporation of the Surviving Corporation.

FIFTH: The executed agreement and plan of merger is on file at the principal place of business of the Surviving Corporation. The address of the principal place of business of the Surviving Corporation is 500 Technology Square, Cambridge, Massachusetts 02139.

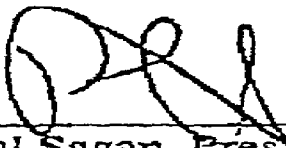
SIXTH: A copy of the agreement and plan of merger will be furnished by the Surviving Corporation, on request and without cost, to any stockholder of any constituent corporation.

SEVENTH: The authorized capital stock of CallTheShots, Inc. consists of 20,000,000 shares of no par value Common Stock and 5,000,000 shares of no par value Preferred Stock.

EIGHTH: The merger is to be effective at 7:00 p.m. Eastern Daylight Time, on July 25, 2000.

STATE OF DELAWARE
SECRETARY OF STATE
DIVISION OF CORPORATIONS
FILED 09:00 AM 07/25/2000
001375990 - 2933637

AKAMAI TECHNOLOGIES, INC.

By: 
Paul Sagan, President