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FORM PTO-1595 (Rev. 10/02) OMB No. 0651-0027 (exp. 6/30/2005)	EET U.S. DEPARTMENT OF COMMERCE U.S. Patent and Trademark Office	
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Name of conveying part(ies):	2. Name and address of receiving party(ies)	
(1) Mu-Hsuan LAI Additional name(s) of conveying party(ies) attached? ⊠Yes □No	2. Name and address of receiving party(ies) Name: Taiwan Semiconductor Manufacturing Co., Ltd.	
3. Nature of conveyance: Assignment Merger Security Agreement Change of Name Other: Execution Date: July 14, 2004	Street Address: No. 8, Li-Hsin Rd. 6, Science-Based Industrial Park Hsin-Chu, Taiwan 300-77, R.O.C. Additional name(s) & address(es) attached? Yes No	
4. Application number(s) or patent number(s): () 9 9 6 6 9 3 If this document is being filed together with a new application, the execution date of the application is: July 14, 2004		
A. Patent application No.(s)	B. Patent No.(s)	
Additional numbers attached? ☐ Yes ☑No		
Name and address of party to whom correspondence concerning document should be mailed:	6. Total number of applications/patents involved: [1]	
Daniel R. McClure Thomas, Kayden, Horstemeyer & Risley, L.L.P. 100 Galleria Parkway, Suite 1750 Atlanta, Georgia 30339-5948	7. Total fee (37 CFR 3.41) \$ 40.00 Enclosed Authorization to charge credit card (attached)	
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Alexandria, VA 22313-1450

PATENT REEL: 015624 FRAME: 0341

ASSIGNMENT

WHEREAS, Mu-Hsuan LAI
hereafter referred to as ASSIGNOR, has/have invented certain new and useful improvements as
described and set forth in the below identified application for United States Letters Patent:
Title: MESSAGE MANAGEMENT SYSTEM AND METHOD
Filed: Serial No
Executed on: July 14, 2004
WHEREAS, Taiwan Semiconductor Manufacturing Co., Ltd. of No. 8, Li-Hsin Rd. 6, Science-Based Industrial Park, Hsin-Chu, Taiwan 300-77, R.O.C. hereinafter referred to as ASSIGNEE, is desirous of acquiring ASSIGNOR'S interest in the said invention and application and in any U.S. Letters
Patent which may be granted on the same;
NOW, THEREFORE, TO ALL WHOM IT MAY CONCERN: Be it known that, for good and valuable consideration, receipt of which is hereby acknowledged by Assignor, Assignor has/have sold, assigned and transferred, and by these presents does/do sell, assign and transfer unto the said Assignee, and Assignee's successors and assigns, all his/her/their rights, title and interest in and to the said invention and application and all future improvements thereon, and in and to any Letters Patent which may hereafter be granted on the same in the United States, the said interest to be held and enjoyed by said Assignee as fully and exclusively as it would have been held and enjoyed by said Assignor had this Assignment and transfer not been made, to the full end and term of any Letters Patent which may be granted thereon, or of any division, renewal, continuation in whole or in part, substitution, conversion, reissue, prolongation or extension thereof.
Assignor further agrees/agree that he/she/they will, without charge to said Assignee, but at Assignee's expense, cooperate with Assignee in the prosecution of said application and/or applications, execute, verify, acknowledge and deliver all such further papers, including applications for Letters Patent and for the reissue thereof, and instruments of assignment and transfer thereof, and will perform such other acts as Assignee lawfully may request, to obtain or maintain Letters Patent for said invention and improvement, and to vest title thereto in said Assignee, or Assignee's successors and assigns.
IN TESTIMONY WHEREOF, Assignor has/have signed his/her/their name(s) on the date(s) indicated.
Mu-Hsuan LAI Date:
rui-naugu um l

TSMC2003-1561/0503-A30431US

RECORDED: 07/22/2004

PATENT REEL: 015624 FRAME: 0342