PATENT ASSIGNMENT

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SUBMISSION TYPE:	NEW ASSIGNMENT		
NATURE OF CONVEYANCE:	ACCIONMENT		

NATURE OF CONVEYANCE: ASSIGNMENT

CONVEYING PARTY DATA

Name	Execution Date
Alan B. Buckelew	04/08/2009

RECEIVING PARTY DATA

Name:	Princess Cruise Lines, Ltd.		
Street Address:	24844 Avenue Rockefeller		
City:	Santa Clarita		
State/Country:	CALIFORNIA		
Postal Code:	91355		

PROPERTY NUMBERS Total: 1

Property Type	Number
Application Number:	12427361

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ATTORNEY DOCKET NUMBER:	1006256.00002
NAME OF SUBMITTER:	Michael D. Lazzara

Total Attachments: 52

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ASSIGNMENT

WHEREAS, I, Alan B. Buckelew ("Assignor"), a citizen of _______, residing in _______, have invented certain new and useful inventions entitled "AUTOMATED ROTATION TOOL", for which an application for Letters Patent of the United States is filed herewith; and

WHEREAS, Princess Cruise Lines, Ltd. ("Assignee"), a company duly organized under the laws of Bermuda, and having its offices and place of business at 24844 Avenue Rockefeller Santa Clarita, California 91355, is desirous of acquiring the entire right, title and interest in and to the aforesaid inventions and in and to all applications and Letters Patent therefor granted in the United States of America, and in any and all countries foreign thereto.

NOW, THEREFORE, TO WHOM IT MAY CONCERN, be it known that, for and in consideration of the sum of One Dollar (\$1.00) to me in hand paid by the said Assignee, and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, I said Assignor, by these presents do sell, assign and transfer, and agree to sell, assign and transfer, unto said Assignee, its successors, assigns and legal representatives, the full and exclusive right, title and interest for the territory of the United States of America and all countries foreign thereto, and throughout the world and in space, (including the right to apply for Letters Patent in foreign countries in its own name and to claim any priority rights for such foreign applications to which such applications are entitled under international conventions, treaties, or otherwise), in and to said inventions and in and to all applications and Letters Patent granted therefor, and all divisions, reissues, re-examinations, continuations (including, for example, continuations-in-part), and extensions thereof, and in and to all copyrights, trademarks with their associated goodwill, trade secrets, confidential information, and compilations, necessary or useful to make, use, import, or sell the inventions. I hereby authorize and request the Commissioner of Patents, and any official whose duty it is to issue patents, to issue all Letters Patent on said inventions or resulting therefrom to said Assignee, or its successors and assigns, as assignee of the entire right, title and interest. I represent and warrant that I have full right to agree to, execute, and deliver this assignment. I agree that I will without further consideration, but at the expense of Assignee, communicate to said Assignee, or its successors. assigns, or nominees, any and all facts known to me regarding said inventions whenever requested, and that I will execute all divisional, reissue, re-examination, continuation, and continuation-in-part applications, testify in any legal proceedings, sign all lawful papers, make all rightful oaths, and generally do everything reasonable for said Assignee, its successors, assigns, and nominees, to obtain and enforce proper patent protection for said inventions in all countries.

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	have hereunto set my hand and seal this 8 day of
<u>Αρς:ι</u> , 2009.	
	a B Bund
	Alan B. Buckelew, Assignor
STATE OF:	
COUNTY OF::	SS -
to me known to be the person whose	_, 2009, before me personally appeared <u>Alan B. Buckelew</u> name is subscribed in the foregoing instrument, and who strument as his free and voluntary act and for the purposes
	Notary Public
My Commission Expires:	

Approved for use through 06/30/2010. OMB 0651-0030/ U.S. Patent and Trademark Office. U.S. DEPARTMENT OF COMMERCE Under the Paperwork Reduction Act of 1995, no persons are required to respond to a collection of information unless it displays a valid OMB control number.

1006256.00002 Attorney Docket No. UTILITY PATENT APPLICATION Alan B. Buckelew First Inventor **TRANSMITTAL AUTOMATED ROTATION TOOL** Title

(Only for ne	ew nonprovisional applications under 37 Cl	FR 1.53(b))	Express Mail Label No.					
See MPEP ct	APPLICATION ELEMENTS napter 600 concerning utility patent applica	tion contents.	ADDRESS TO: Commissioner for Patents P.O. Box 1450 Alexandria VA 22313-1450					
1. 🚺 Fee Tra	nsmittal Form (e.g., PTO/SB/17)		ACCOMPANYING APPLICATION PARTS					
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5. Oath or Declaration [Total Sheets 18] a.			10. 37 CFR 3.73(b) Statement Power of (when there is an assignee)					
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6. Applica	ation Data Sheet. See 37 CFR 1.76		13. Preliminary	Amendment				
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8. Nucleotide and/or Amino Acid Sequence Submission (if ap <u>plicable, items a. – c.</u> are required)			15. Certified Copy of Priority Document(s) (if foreign priority is claimed)					
	omputer Readable Form (CRF) pecification Sequence Listing on:		16. Nonpublication Request under 35 U.S.C. 122(b)(2)(B)(i). Applicant must attach form PTO/SB/35 or equivalent.					
i ii	CD-ROM or CD-R (2 copies); or Paper		17. Other:					
c. Statements verifying identity of above copies								
18. If a CONTINUING APPLICATION, check appropriate box, and supply the requisite information below and in the first sentence of the specification following the title, or in an Application Data Sheet under 37 CFR 1.76:					st sentence of the			
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Prior application inf	formation: Examiner		Art U	Art Unit:				
19. CORRESPONDENCE ADDRESS								
The address associated with Customer Number: 35602 OR Correspondence address below								
Name								
Address								
City		State		Zip Code				
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Signature	Jula		Di	April 21, 2009				
Name (Print/Type)	Michael D. Lazzara			Registration No (Attorney/Agent				

This collection of information is required by 37 CFR 1.53(b). The information is required to obtain or retain a benefit by the public which is to file (and by the USPTO to process) an application. Confidentiality is governed by 35 U.S.C. 122 and 37 CFR 1.11 and 1.14. This collection is estimated to take 12 minutes to complete, including gathering, preparing, and submitting the completed application form to the USPTO. Time will vary depending upon the individual case. Any comments on the amount of time you require to complete this form and/or suggestions for reducing this burden, should be sent to the Chief Information Officer, U.S. Patent and Trademark Office, U.S. Department of Commerce, P.O. Box 1450, Alexandria, VA 22313-1450. DO NOT SEND FEES OR COMPLETED FORMS TO THIS ADDRESS. SEND TO: Commissioner for Patents, P.O. Box 1450, Alexandria, VA 22313-1450.

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PTO/SB/17 (10-08)
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For FY 2009		First Name	ed Inventor	Alan B. E	Buckelew			
Applicant of	Applicant claims small entity status. See 37 CFR 1.27		Examiner	Name				
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Signature	mrz	3_		Registration (Attorney/Ager	No. 10 41,142		Telephone	⁹ (412) 355-8994
Name (Print/Type) Michael D. Lazzara Date April 21, 2009								

This collection of information is required by 37 CFR 1.136. The information is required to obtain or retain a benefit by the public which is to file (and by the USPTO to process) an application. Confidentiality is governed by 35 U.S.C. 122 and 37 CFR 1.14. This collection is estimated to take 30 minutes to complete, including gathering, preparing, and submitting the completed application form to the USPTO. Time will vary depending upon the individual case. Any comments on the amount of time you require to complete this form and/or suggestions for reducing this burden, should be sent to the Chief Information Officer, U.S. Patent and Trademark Office, U.S. Department of Commerce, P.O. Box 1450, Alexandria, VA 22313-1450. DO NOT SEND FEES OR COMPLETED FORMS TO THIS ADDRESS, SEND TO: Commissioner for Patents, P.O. Box 1450, Alexandria, VA 22313-1450.

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APPLICATION

FOR

UNITED STATES PATENT

TITLE:	AUTOMATED ROTATION TOOL
INVENTORS:	Alan B. Buckelew Dean Brown Mona Ehrenreich Johannes Laue Eric Alvarez Nathan Y. Chan
ASSIGNEE:	Princess Cruise Lines, Ltd.
ATTORNEY:	Stephen C. Glazier K&L Gates LLP 1601 K Street, N.W. Washington, DC 20006 (202) 778-9000 Reg. No. 31,361
	CERTIFICATE OF MAILING BY EXPRESS MAIL
	Express Mail Label No. I hereby certify under 37 CFR §1.10 that this correspondence is being deposited with the United States Postal Service as Express Mail Post Office to Addressee with sufficient postage on the date indicated below and is addressed to the Commissioner of Patents, P.O. Box 1450, Alexandria, VA 22313-1450.
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DC-1276604 v1 1006256-00002

AUTOMATED ROTATION TOOL

BACKGROUND

[0001] Some enterprises need to fill positions at both stationary and non-

stationary work locations with large numbers of workers who may be spread across a

wide geographic area. Workers may be rotated in and out of these positions, requiring

scheduling that ensures that a position does not go vacant for an unacceptable period of

time. As the size of the enterprise increases, the job of scheduling workers to fill

positions within the enterprise becomes increasingly complex.

[0002] For example, a cruise ship operator may have a large number of non-

stationary locations, such as cruise ships. The cruise ship operator may have thousands

of positions, or posts, to fill on the cruise ships. Consequently, the cruise ship operator

may employ thousands of workers, both employees and independent contractors, as crew

on the cruise ships. Each post may need to be filled by a crew member appropriate for

that post, for example, having the appropriate skills, certificates, and license, and the

scheduling of crew members may need to take into account how long one crew member

can fill a post and how the crew member will get to the location of the post and back

home. The cruise ship operator may need to perform complex scheduling to get the right

crew members to the right locations to fill the right post at the right time while keeping

travel costs down and vacancy times to a minimum. The scheduling can be done

manually, making use of current database software, but this may be tedious, labor-

intensive, time-consuming, and the schedule produced may not be the most efficient or

optimal schedule.

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PATENT

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BRIEF DESCRIPTION OF THE FIGURES

[0003] The utility of the embodiments of the invention will be readily appreciated and understood from consideration of the following description of the embodiments of the invention when viewed in connection with the accompanying drawings.

[0004] Figure 1 depicts an exemplary system including an automated rotation tool;

[0005] Figure 2 depicts an exemplary block diagram of an automated rotation tool;

[0006] Figure 3 depicts an exemplary block diagram of a scheduling database for use in a system with an automated rotation tool;

[0007] Figure 4 depicts an exemplary flowchart for filling vacant posts using an automated rotation tool;

[0008] Figure 5 depicts an exemplary section of a schedule;

[0009] Figure 6 depicts an exemplary section of a personnel roster;

[0010] Figure 7 depicts exemplary postings generated by the automated rotation tool;

[0011] Figure 8 depicts an exemplary section of a schedule updated with exemplary postings;

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[0012] Figure 9 depicts an exemplary section of a personnel roster updated

with exemplary postings;

[0013] Figures 10a-10d depict exemplary rules and parameters for use with an

automated rotation tool;

[0014] Figure 11 depicts exemplary screenshots of a user inputting rules and

parameters into an automated rotation tool;

[0015] Figure 12 depicts an exemplary screenshot of a user inputting a

vacancy window into an automated rotation tool;

[0016] Figure 13 depicts an exemplary screenshot of a schedule with vacant

posts;

[0017] Figure 14 depicts an exemplary screenshot of data for a person from a

personnel roster;

[0018] Figure 15 depicts an exemplary screenshot of a posting;

DESCRIPTION

[0019] Various embodiments provide scheduling systems and methods that

can be configured and executed to perform scheduling operations. An automated rotation

tool may receive data from a scheduling database, including vacant posts and a personnel

roster containing persons who may be used to fill the vacant posts. The automated

rotation tool may generate postings by selecting persons to fill the vacant posts. Rules

and parameters input into the automated rotation tool may be used to govern the way the

selection is performed, for example, placing restrictions on which persons can be used to

fill certain vacant posts, and/or optimizing the selection based on factors such as travel

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time or travel cost. The postings generated by the automated rotation tool may be sent to

the scheduling database, updating the schedule and triggering peripheral actions, such as

the notification of scheduled persons and the booking of travel arrangements for

scheduled persons. Optionally, the postings generated by the automated rotation tool

may be reviewed by a user before they are used to update the schedule, for example, by

displaying the schedule updated with the postings to allow the user to view the effect the

posting will have on the schedule if approved. If the user approves of the postings, then

they may be used by the scheduling database to update the schedule.

[0020] Figures 1 through 3 depict the interaction between an exemplary

automated rotation tool (ART) 101 and an exemplary scheduling database 102 in a

scheduling system. The ART 101 may be implemented on any suitable computer system,

and may include a scheduling module 201, communications module 202, input module

203, and output module 205. For example, in an exemplary embodiment, the ART 101

may be implemented using software written in Microsoft Visual Basic running on

Windows NT Server which may be running on any suitable server hardware, either as the

primary operating system or within a virtual machine.

[0021] The scheduling module 201 of the ART 101 may be any suitable

combination of hardware and software for implementing a scheduling algorithm, such as,

for example, a linear optimization based scheduling algorithm. For example, in an

exemplary embodiment, the scheduling module 201 may be implemented using a linear

optimization scheduling software package available and the GNU license. The

scheduling module 201 may include rules and parameters 204. The rules and parameters

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204 may govern the operation of the scheduling algorithm. Figures 10a through 10d

depict exemplary rules and parameters 204 for use with the ART 101.

[0022] The rules and parameters 204 may be input into the ART 101 by a user

103. Figure 11 depicts exemplary screenshots of the user 103 inputting the rules and

parameters 204 into the ART 101. The rules and parameters 204 may encompass any

guidelines to be used by the scheduling module 201 in generating postings, and may be

adjusted based on the enterprise using the ART 101. For example, for a cruise line, the

rules and parameters 204 may include: rank rules, which may vary in application by rank

and include recruiting office rules, berthing rules (gender balance must be maintained to

ensure that a male and female do not end up sharing a berth on a ship), nationality and

language balance rules (different cruise ships may require certain numbers of crew

members who speak various language or are of various nationalities), experience rules,

and ship selection rules; universal rules, which may apply to all persons, regardless of

rank, and include cost savings rules (minimizing the cost to get a person to a post or back

home from a post), utilization rules, experience rules, ship selection rules, and crew

change limits; start/end date adjustment rules, which may be applied to certain vacant

posts 304 to adjust the exact dates the post starts and ends; vacancy window parameters;

and minimum vacancy duration parameters.

[0023] The rules and parameters 204 may include a vacancy window. The

vacancy window may define a period of time in which the vacant post 304 must become

vacant for the ART 101 to fill the vacant post 304. If the vacant post 304 becomes vacant

during the period of time defined by the vacancy window, the ART 101 may attempt to

fill the vacant post 304. Otherwise, the ART 101 may leave the vacant post 304 vacant,

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for example, to be filled during a subsequent running of the ART 101 using a different

vacancy window, or to be filled manually by a user. The use of the vacancy window may

allow the user 103 to control how far the schedule created from the postings generated by

the ART 101 extends into the future. For example, a vacancy window of 60 days from

September 20, 2008, will result in the ART 101 generating postings only for vacant posts

304 that become vacant between September 20, 2008 and November 18, 2008. In this

case, the ART 101 will not generate a posting for a vacant post 304 that becomes vacant

on November 25, 2008.

[0024] The rules and parameters 204 may also include a minimum vacancy

duration. A minimum vacancy duration may define the smallest period of time a vacant

post 304 must be vacant for the ART 101 to fill the vacant post 304. If a vacant post 304

is vacant for at least the minimum vacancy duration the ART 101 may attempt to fill the

vacant post 304. Otherwise, the ART 101 may leave the vacant post 304 vacant, for

example, to be filled during a subsequent running of the ART 101 using a different

minimum vacancy duration, or to be filled manually by a user. The use of a minimum

vacancy duration may allow the user 103 to control the level of micromanagement

performed by the ART 101. For example, a minimum vacancy duration of 7 days will

result in the ART 101 generating postings only for vacant posts 304 that are vacant for at

least 7 days. For example, if a vacant post 304 is a waiter post that is only vacant for 6

days, the ART 101 would not attempt to fill the vacant post 304. If the vacant post 304 is

vacant 8 days, the ART 101 would attempt to fill the vacant post 304 by posting a person

to the post for at least some of those 8 days.

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[0025] The rules and parameters 204 may also include penalties. A penalty

may be a monetary amount that is a maximum acceptable cost of breaking one of the

rules and parameters 204 when filling the vacant posts 304, if breaking the one of the

rules or parameter 204 will lead to a more optimal schedule. For example, the berthing

rules may have a penalty of \$1000. If, while filling the vacant posts 304, the ART 101

determines that breaking a berthing rule will cost only \$500, the ART 101 may break the

berthing rule if doing so will result in a more optimal schedule, as the cost is less than the

penalty amount.

[0026] The communications module 202 of the ART 101 may be any suitable

combination of hardware and software for sending and receiving data, for example, to

and from another computer system. The communications module 202 may be

communicatively connected to the scheduling database 102, may receive data from the

scheduling database 102 and pass the data to the scheduling module 201, and may

transmit data, for example, postings, generated by the scheduling module 201 to the

scheduling database 102.

[0027] The input module 203 of the ART 101 may be any suitable

combination of hardware and software for receiving data input by, for example, a user of

the system. For example, the input module 203 may receive data from a keyboard and

mouse. Data received by the input module 203 may be used to create and/or modify the

rules and parameters 204, and to otherwise control the operation of the ART 101. For

example, the input module 203 may be used to instruct the ART 101 to perform

scheduling operations, or to transmit the postings generated by the scheduling module

201 after performing scheduling operations to the scheduling database 102.

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[0028] The output module 205 of the ART 101 may be any suitable

combination of hardware and software for outputting data from the ART 101. For

example, the output module 205 may output data to a computer monitor, and/or generate

email or other types of electronic messages to be sent through the communications

module 205 to another computer system, where the data may be viewed by a user.

[0029] The scheduling database 102 may be any suitable combination of

hardware and software for implementing a database. A schedule 301 and personnel

roster 302 may be stored in the scheduling database 102. The scheduling database 102

may also include a communications module 304. For example, in an exemplary

embodiment, the scheduling database may be implemented using Microsoft SQL Server

2000 or 2005 software, running in Windows NT Server running on any suitable server

hardware.

[0030] The schedule 301 may be all or a portion of a work or assignment

schedule for people who work for or with an enterprise. Figure 13 depicts an exemplary

screenshot of a schedule with vacant posts. Figure 5 depicts an exemplary embodiment

of a section of the schedule 301, for Bar 1 on Cruise Ship A from September through

December. Information in the schedule 301 may include the names of people, for

example, employees or independent contractors, posted to positions, or posts, throughout

the enterprise, the period of time for which that person is posted to a post, and the

location of the post. For example, referring to Figure 5, Johnson has been posted to a

waiter post, Waiter 2 at Bar 1 on Cruise Ship A, for a period of two months, October and

November. The schedule 301 may also include the vacant post 304. The vacant post 304

is a post to which no one has been posted. Referring to Figure 5, no one is posted to

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Waiter 1, one of the waiter posts at Bar 1 on Cruise Ship A, for October and November.

Waiter 1 for October and November is an exemplary vacant post 304. If a post is located

at a non-stationary location, such as, for example, a cruise ship, the schedule 301 may

also include the location of the non-stationary location at different points in time. For

example, a cruise ship, and any posts on the cruise ship, may be located near Los Angeles

in September, but near Anchorage in October.

[0031] The personnel roster 302 may be all or a section of a list of people

eligible to be assigned to posts by the enterprise. For example, the personnel roster 302

may include crew members who may be assigned to posts on a cruise ship by a cruise

line. Figure 6 depicts an exemplary embodiment of a section of the personnel roster 302.

Information in the personnel roster 302 may include the names of people, for example,

employees or independent contractors, eligible to be posted to jobs throughout the

enterprise, for example, crew members eligible to be posted to cruise ships; their rank or

position which may determine what types of jobs they are eligible to be posted to; their

dates of availability; their home location; and their current location. For example,

referring to Figure 6, Johnson has the rank of waiter, is available for the months of

September and December 2008, lives in Charleston, and is currently in Belize City.

Other information that may be in the personnel roster 302 includes a person's pay rate,

years of service, performance rankings, years of experience in particular posts, or any

other information that may be useful in determining whether to assign a person to a post.

Figure 14 depicts an exemplary screenshot of data for a person from a personnel roster.

[0032] The communications module 303 of the scheduling database 102 may

be any suitable combination of hardware and software for sending and receiving data, for

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example, to and from another computer system. The communications module 303 may

be communicatively connected to the ART 101, may transmit data, for example, the

schedule 301 and the personnel roster 302, to the ART 101, and may receive data, for

example postings, from the ART 101.

[0033] The scheduling database 102 may also be used by a user to preview

the postings generated by the ART 101 before they are used to make changes to the

schedule 301. A preview version of the schedule 301 may be generated by the

scheduling database 102, allowing the user to view the schedule 301 as the schedule 31

would look after being updated with the generated postings. The user may then approve

or disapprove the generated postings, either individually or as a group. Any approved

generated postings may be used to update the schedule 301.

[0034] Figure 4 depicts an exemplary flowchart for filling the vacant posts

304 using an automated rotation tool. In block 401, the ART 101 may receive a vacancy

window. The vacancy window may be input into the ART 101 by the user 103, using the

input module 203. The ART 101 may also receive the vacancy window through the use

of preset settings within the ART 101, or from data automatically retrieved by the ART

101 from a file on the ART 101 computer system or another computer system.

[0035] For example, the user 103 may use a keyboard to input a vacancy

window of 60 days into input module 203 of the ART 101. Figure 12 depicts an

exemplary screenshot of a user 103 inputting the vacancy window. The exemplary

vacancy window in Figure 12 may be for a schedule for a cruise line, and may start the

first day of the third month subsequent to the current system date and end the last day of

the fourth month subsequent to the current system date. The ART may find all vacant

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posts 304 that become vacant within the 2 month period of the exemplary vacancy

window and schedule a single crew member from the cruise line to serve, for example,

one full contract period in each of the vacant posts 304, beginning on the first day of the

vacant post 304. The full contract period for a cruise line may be, for example, 10

months.

[0036] In block 402, the ART 101 may transmit the vacancy window to the

scheduling database 102. The communications module 202 of the ART 101 may transmit

the vacancy window received in block 401 to the communications module 303 of the

scheduling database 102. The scheduling database 102 may interpret the receipt of the

vacancy window from the ART 101 as a request for any vacant post 304 that begins

within the vacancy window and the personnel roster 302 of people who may be eligible

to fill any such vacant post 304.

[0037] For example, the exemplary vacancy window of 60 days may be

transmitted to the communications module 303 of the scheduling database 102. The

scheduling database 102 may check the schedule 301 for any vacant posts 304 that begins

within the 60 day vacancy window. Referring to the exemplary schedule 301 of Figure 5,

if the 60 vacancy window begins on September 1, there would be four vacant posts 304

that begin within the vacancy window: Waiter 1, October; Waiter 2, September; Waiter 4,

September-November; and Bartender 2, September.

[0038] In block 403, the ART 101 may receive any vacant posts 304 from the

scheduling database 102. The ART 101 may also optionally receive the entirety of the

schedule 301, including the vacant posts 304 and non-vacant posts. The communications

module 202 of the ART 101 may receive any vacant posts 304 and optionally the

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schedule 301 from the communications module 303 of the scheduling database 102. The

scheduling database 102 may determine which vacant posts 304 to transmit to the ART

101 based on the vacancy window. Vacant posts 304 that begin within the vacancy

window may be transmitted to the ART 101. The entirety of the schedule 301, or a

portion thereof, may also be transmitted to the ART 101, depending on the preference of

the system designer. For example, if the schedule 301 is a very large database file, it may

be inefficient to attempt to transmit the entire schedule 301 to the ART 101. The vacant

posts 304 may be any vacancies on the schedule 301 beginning within the vacancy

window, and may be for any posts at any locations throughout an enterprise.

[0039] For example, the four vacant posts 304 from the exemplary schedule

301 of Figure 5 may be received by the communications module 202 of the ART 101.

The communications module 202 may pass the four vacant posts 304 to the scheduling

module 201.

[0040] In block 404, the ART 101 may receive the personnel roster 302 from

the scheduling database 102. The communications module 202 of the ART 101 may

receive the personnel roster 302 from the communications module 303 of the scheduling

database 101. All or a portion of the personnel roster 302 may be received by the ART

101, depending on the preference of the system designer. For example, the ART 101

may receive only the portion of the personnel roster 302 that includes persons with ranks

and/or dates of availability that would make them eligible for the vacant posts received

by the ART 101 in block 403.

[0041] For example, the exemplary personnel roster 302 depicted in Figure 6

may be received by the communications module 202 of the ART 101. The

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communications module 202 may pass the personnel roster 302 to the scheduling module

201.

[0042] In blocks 404 and 405 the ART 101 may receive additional data from

the scheduling database 102, including a listing of currently filled posts from the schedule

301, a listing of the persons posted to the filled posts, the schedule of any non-stationary

location with posts, such as, for example, cruise ships, and additional rules and

parameters 204 that may be specific to the vacant posts 304 sent to the ART 101 in block

404. For example, the scheduling database 102 may include rank to rank alternatives for

certain vacant posts, allowing persons of a rank other than the specific one called for by a

post to be used in that post anyway, i.e., a bartender may be able to fill certain vacant

posts meant for waiters.

[0043] In block 406, the ART 101 may generate postings to fill the vacant

posts 304 received in block 403. The vacant posts 304 and the personnel roster 302 may

be sent to the scheduling module 201 of the ART 101. The scheduling module 201 may

generate postings, assigning a person from the personnel roster 302 to each of the vacant

posts 304 that become vacant within the vacancy window, according to the rules and

parameters 204. The ART 101 may fill all of the vacant posts 304, or may be instructed

to fill only the vacant posts 304 for certain ranks, for example, the ART 101 may only fill

the vacant posts 304 for the bartender rank. The scheduling module 201 may employ

linear optimization algorithms modified to account for the rules and parameters 204. The

scheduling module 201 may take such rules and parameters 204 into account when

generating postings, so as to generate postings that optimally adhere to, and do not violate

any of, the rules and parameters 204. The rules and parameters 204 may be balanced and

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prioritized against each other through the use of penalties. For example, one of the rules

and parameters 204 may require the scheduling module 201 to minimize the travel

distance, or alternatively, the travel cost, for persons posted to the vacant posts 304,

resulting in the scheduling module 201 generating postings that do not optimize, for

example, the years of service, or the nationality mix, of persons posted to the vacant posts

304. As another example, one of the rules and parameters 204 may require that certain

restaurants on cruise ships must have at least one waiter with 5 years of service, and no

more than three waiters with less than 2 years of service, resulting in the scheduling

module 201 generating postings that do not minimize travel distance to the extent that

would have been possible without the rules and parameters 204.

[0044] For example, in an exemplary embodiment the scheduling module 201

may minimize travel costs for crew members assigned to cruise ships. The ART 101 may

have access to airfares between home ports (where a crew member boards a cruise ship to

being filling a post) and turnaround ports (where a crew member disembarks a cruise ship

after the post has ended). Using these airfares, the ART 101 may produce postings that

result in significant cost-savings on airfare for crew members when compared to manual

scheduling.

[0045] Some of the rules and parameters 204 may be applied to the personnel

roster 302 before the scheduling module 201 uses the linear optimization algorithm, in

order to determine which persons on the personnel roster 302 are eligible for each of the

vacant posts 304. This may reduce the number of variables the linear optimization

algorithm needs to operate on. For example, only persons on the personnel roster 302

with the rank of bartender are eligible for a vacant post 304 requiring the rank of

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bartender. All other persons can be excluded from consideration for the vacant post 304

for a bartender. The linear optimization algorithm would therefore only need to consider

the persons on the personnel roster 302 with the rank of bartender when attempting to

generate a posting for the vacant post 304 for a bartender, rather than considering every

person on the personnel roster 302, requiring fewer variables and less work.

[0046] A posting may not need to fill a vacant post 304 for the entire duration

of the vacancy. For example, referring to Figure 5, the vacant post 304 for Waiter 4 goes

from September through November. The scheduling module 201 may generate a posting

for Waiter 4 that only goes from September through October, if such a posting is

permitted by the rules and parameters 204, and results in a more optimal schedule than

would be possible if the vacant post 304 had to be filled for the duration of the vacancy.

To this end, the rules and parameters 204 may include a rule allowing only one person to

be posted to a vacant post 304 during any individual running of the ART 101, even if that

person cannot be posted for the entire duration of the vacancy of the post.

[0047] For example, after receiving the exemplary 60 day vacancy window,

the vacant posts 304, and the personnel roster 302, the ART 101 may generate the

exemplary postings depicted in Figure 7 for Bar 1 on Cruise Ship A. Posting 1 posts

Williams to the Waiter 1 post for October. Posting 2 posts Brown to the Waiter 2 post

for September. Posting 3 posts Miller to the Waiter 4 post from September through

November. Posting 4 posts Webb to the Bartender 2 post for September. Figure 15

depicts an exemplary screenshot of a posting.

[0048] In block 406, the generated postings may be transmitted from the ART

101 to the scheduling database 102. The communications module 202 of the ART 101

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may transmit the ART 101 generated postings to the communications module 303 of the

scheduling database 102. The generated postings may be used by the scheduling

database 102 to update the schedule 301, filling in the vacant posts 304 on the schedule

201 with the persons posted to those vacant posts 304 by the scheduling module 201.

The personnel roster 302 may also be updated to reflect the generated postings, for

example, changing the dates of availability of persons who have been posted to the

previously vacant posts 304. The scheduling database 102 may also trigger peripheral

actions related to the generated postings. For example, if a generated posting assigns a

person living in Miami to a cruise ship that will be docked in Los Angeles at the start of

the post, the scheduling database 102 may trigger an automated travel system that will

automatically make the necessary travel arrangements for the person, such as booking

flights and hotel rooms.

[0049] In block 407, the scheduling database 102 may determine if the

generated postings require approval from a user 103. If approval of the generated

postings is required, flow proceeds to block 408. Otherwise, flow proceeds to block 409.

[0050] In block 408, the user 103 may approve, disapprove, or modify the

ART 101 generated postings. The scheduling database 102 may transmit the generated

postings to an output device, such as, for example, a computer monitor, where the user

103 may examine them. If the user 103 approves of the generated postings, flow

proceeds to block 409. If the user 103 disapproves the postings, flow proceeds to block

410 and ends. The user 103 may also make modifications to the generated postings, and

then approve or disapprove of the postings.

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[0051] In block 408, the scheduling database 102 may update the schedule

301 with the generated postings. The postings generated by the ART 101 may be used to

update the schedule 301, filling in the vacant posts 304 of the schedule 301 with the

persons from the personal roster 302 assigned to fill the vacant posts 304 according to the

generated postings.

[0052] For example, the four exemplary postings depicted in Figure 7 may be

transmitted to the communications module 303 of the scheduling database 102. The

scheduling database 102 may use the four exemplary postings to update the schedule 301

and the personnel roster 302, resulting in the exemplary updated schedule 801 depicted in

Figure 8, and the exemplary updated personnel roster 901, depicted in Figure 9.

[**0053**] In block 410, the flow ends.

[0054] In an exemplary embodiment, the ART 101 may be used to post

workers for an enterprise, including employees and independent contractors, to posts at

any combination of stationary and non-stationary locations. For example, a cruise

operator may use the ART 101 to fill posts that are only non-stationary, i.e., on cruise

ships, or may use the ART 101 to fill posts that are both non-stationary and stationary,

i.e. shore-based locations.

[0055] With reference to Figure 1, the user 103 may communicate with the

ART 101 using a variety of devices through a variety of communication media.

Examples of devices that may be employed by the users 103 include, without limitation,

computer systems, personal digital assistants, notebook computers, and/or telephones (of

either wireline or wireless variety). Examples of communication media that can be

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employed include, without limitation, wireless data networks, wireline networks, and/or a

variety of networked media.

[0056] As used herein, a "computer" or "computer system" may be, for

example and without limitation, either alone or in combination, a personal computer

(PC), server-based computer, main frame, server, microcomputer, minicomputer, laptop,

personal data assistant (PDA), cellular phone, pager, processor, including wireless and/or

wireline varieties thereof, and/or any other computerized device capable of configuration

for receiving, storing and/or processing data for standalone application and/or over a

networked medium or media.

[0057] Computers and computer systems described herein may include

operatively associated computer-readable media such as memory for storing software

applications used in obtaining, processing, storing and/or communicating data. It can be

appreciated that such memory can be internal, external, remote or local with respect to its

operatively associated computer or computer system. Memory may also include any

means for storing software or other instructions including, for example and without

limitation, a hard disk, an optical disk, floppy disk, DVD, compact disc, memory stick,

ROM (read only memory), RAM (random access memory), PROM (programmable

ROM), EEPROM (extended erasable PROM), and/or other like computer-readable

media.

[0058] In general, computer-readable media may include any medium capable

of being a carrier for an electronic signal representative of data stored, communicated or

processed in accordance with embodiments of the present invention. Where applicable,

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REEL: 022600 FRAME: 0291

method steps described herein may be embodied or executed as instructions stored on a

computer-readable medium or media.

[0059] It is to be understood that the figures and descriptions of the present

invention have been simplified to illustrate elements that are relevant for a clear

understanding of the present invention, while eliminating, for purposes of clarity, other

elements. Those of ordinary skill in the art will recognize, however, that these and other

elements may be desirable. However, because such elements are well known in the art,

and because they do not facilitate a better understanding of the present invention, a

discussion of such elements is not provided herein. It should be appreciated that the

figures are presented for illustrative purposes and not as construction drawings. Omitted

details and modifications or alternative embodiments are within the purview of persons of

ordinary skill in the art.

[0060] It can be appreciated that, in certain aspects of the present invention, a

single component may be replaced by multiple components, and multiple components

may be replaced by a single component, to provide an element or structure or to perform

a given function or functions. Except where such substitution would not be operative to

practice certain embodiments, such substitution is considered within the scope of the

embodiments.

[0061] The examples presented herein are intended to illustrate potential and

specific implementations of the present embodiments. It can be appreciated that the

examples are intended primarily for purposes of illustration of the embodiments for those

skilled in the art. The diagrams depicted herein are provided by way of example. There

may be variations to these diagrams or the operations described herein without departing

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from the spirit of the present embodiments. For instance, in certain cases, method steps

or operations may be performed or executed in differing order, or operations may be

added, deleted or modified.

[0062] Furthermore, whereas particular embodiments have been described

herein for the purpose of illustrating the invention and not for the purpose of limiting the

same, it will be appreciated by those of ordinary skill in the art that numerous variations

of the details, materials and arrangement of elements, steps, structures, and/or parts may

be made within the principle and scope of the invention without departing from the

invention as described in the following claims.

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WHAT IS CLAIMED IS:

1. A programmable computer system for scheduling comprising:

(I) a programmable scheduling database comprising a computer system

comprising a personnel roster and a schedule, wherein the schedule comprises a vacant

post, the scheduling database adapted to:

transmit the schedule and the personnel roster to a programmable

automated rotation tool,

receive a generated posting from the automated rotation tool,

and update the schedule with the generated posting; and

(II) the programmable automated rotation tool comprising at least one

processor adapted to:

receive a rule and a parameter,

receive a vacancy window,

receive the vacant post beginning within the vacancy window from

the scheduling database,

receive the personnel roster from the scheduling database,

generate a posting assigning a person from the personnel roster to

the vacant post according to the rule and the parameter,

and transmit the posting to the scheduling database.

2. The system of claim 1, wherein the posting is approved by a user before

the schedule is updated with the generated postings.

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3. The system of claim 1, wherein the automated rotation tool uses a linear

optimization algorithm to generate the posting.

4. The system of claim 1, wherein the automated rotation tool uses at least

one of the rule and the parameter to determine if the person from the personnel roster is

eligible to be assigned to the vacant post.

5. The system of claim 1, wherein the rules and the parameter are balanced

and prioritized against each other and against airfare cost using penalties assigned to each

rule.

6. The system of claim 1, wherein penalties are assessed against the posting

if the posting does not adhere to the rule and the parameter.

7. The system of claim 1, wherein penalties are stated in terms of monetized

values, using a cost of a potential expenditure on airfare as a baseline for setting

penalties.

8. The system of claim 1, wherein the scheduling database and the automated

rotation tool comprise one computer system.

9. The system of claim 1, wherein the parameter is minimization of travel

costs.

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10. The system of claim 1, wherein the parameter is minimization of travel

time.

11. The system of claim 1, wherein the scheduling database is adapted to

notify the person from the personal roster that the person has been assigned to the vacant

post after receiving the posting.

12. The system of claim 1, wherein the scheduling database is adapted to

make travel arrangements for the person in response to receiving the posting.

13. An programmable automated rotation tool apparatus comprising:

A programmable apparatus to implement modules;

an input module adapted to receive a rule, a parameter, and a vacancy

window;

a communications module adapted to receive a personnel roster and a

vacant post, and transmit a posting; and

a scheduling module adapted to generate a posting assigning a person

from the personnel roster to the vacant post according to the rule and the parameter if the

vacant post begins within the vacancy window.

14. The apparatus of claim 13, wherein the scheduling module is further

adapted to determine if the vacant post begins within the vacancy window.

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15. The apparatus of claim 13, wherein the communications module is further

adapted to receive the vacant post only if the vacant post begins within the vacancy

window.

16. The apparatus of claim 13, wherein the scheduling module uses a linear

optimization algorithm.

17. The apparatus of claim 13, wherein the scheduling module is further

adapted to determine if a person from the personnel roster is eligible to be assigned to the

vacant post using at least one of the rule and the parameter.

18. A computer-implemented method for generating a posting comprising:

receiving by a computer system a rule, a parameter, and a vacancy

window from a user;

receiving by the computer system a vacant post and a personnel roster,

wherein the vacant post begins within the vacancy window; and

generating with the computer system a posting assigning a person from the

personnel roster to the vacant post according to the rule and the parameter.

19. The method of claim 18, wherein generating the posting uses a linear

optimization algorithm.

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20. The method of claim 18, further comprising, after generating a posting,

transmitting the posting to a scheduling database.

21. The method of claim 20, further comprising receiving approval of the

posting from a user before updating a schedule in the scheduling database with the

generated postings.

22. The method of claim 18, further comprising:

before generating the posting, determining if a person from the personnel

roster is eligible to be assigned to the vacant post using at least one of the rule and the

parameter.

23. A programmable computer system for scheduling comprising:

(I) a programmable scheduling database comprising a computer system

comprising a personnel roster and a schedule, wherein the schedule comprises a vacant

post on a cruise ship, the scheduling database adapted to:

transmit the schedule and the personnel roster to a programmable

automated rotation tool,

receive a generated posting from the automated rotation tool,

and update the schedule with the generated posting; and

(II) the programmable automated rotation tool comprising at least one

processor adapted to:

receive a rule and a parameter,

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receive a vacancy window,

receive the vacant post on the cruise ship beginning within the

vacancy window from the scheduling database,

receive the personnel roster from the scheduling database,

generate a posting assigning a crew member from the personnel

roster to the vacant post on the cruise ship according to the rule and the parameter,

and transmit the posting to the scheduling database.

24. The system of claim 23, wherein the automated rotation tool uses at least

one of the rule and the parameter to determine if the crew member from the personnel

roster is eligible to be assigned to the vacant post.

25. The system of claim 23, wherein the scheduling database is adapted to

notify the crew member from the personal roster that the person has been assigned to the

vacant post after receiving the posting.

26. The system of claim 23, wherein the scheduling database is adapted to

make travel arrangements for the crew member in response to receiving the posting.

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ABSTRACT

Various embodiments provide a scheduling system structured for

generating at least one posting to fill a vacant post on a schedule. In an embodiment, the

scheduling system includes a scheduling database and an automated rotation tool. The

scheduling database includes a personnel roster and a schedule. The schedule includes a

vacant post. The scheduling database transmits the schedule and the personnel roster to

the automated rotation tool. The automated rotation tool includes a computer system, and

receives the personnel roster and the vacant post beginning within the vacancy window

from the scheduling database, and also receives a rule, a parameter, and a vacancy

window. The automated rotation tool generates a posting assigning a person from the

personnel roster to the vacant post according to the rule and the parameter, and transmits

the posting to the scheduling database.

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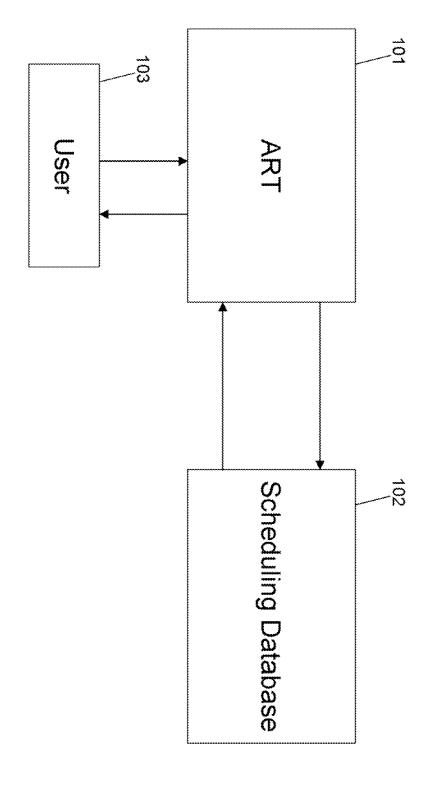
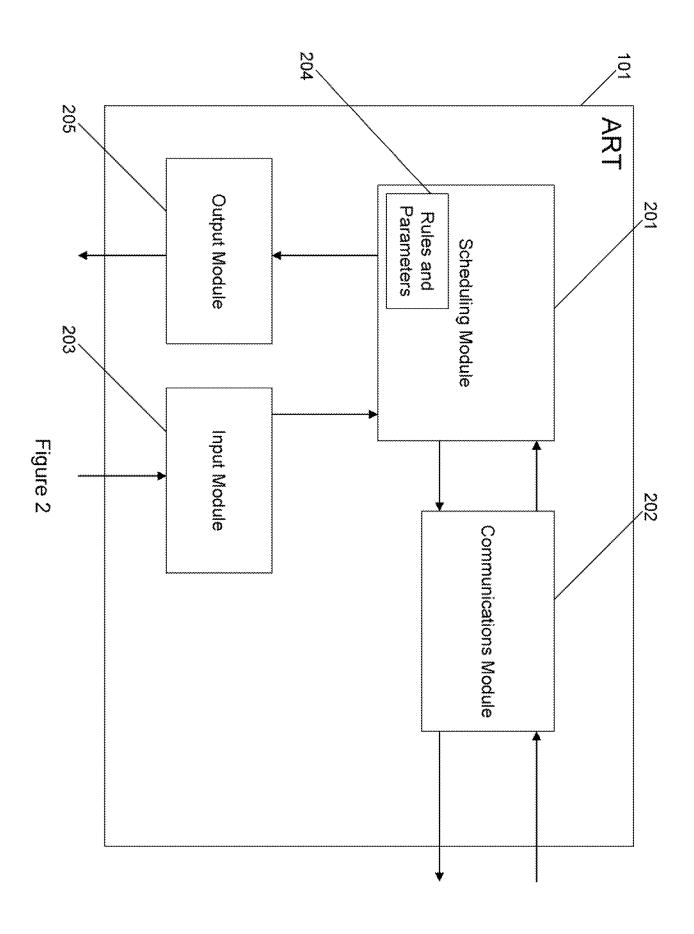
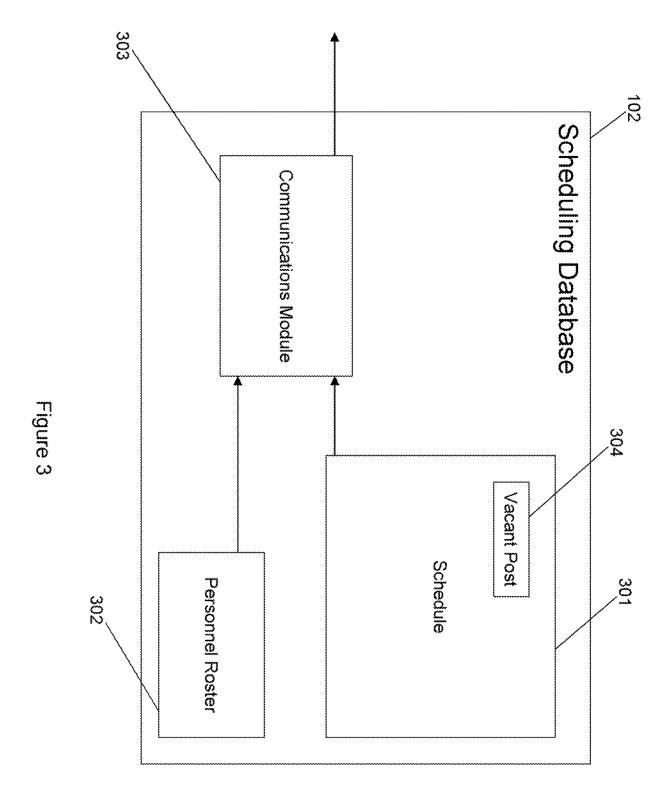
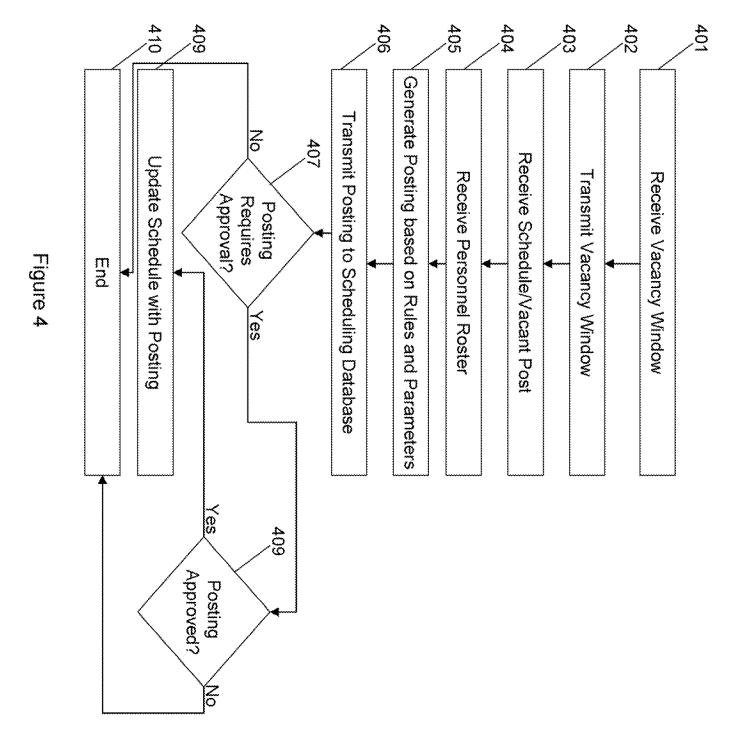


Figure 1





PATENT REEL: 022600 FRAME: 0303



PATENT REEL: 022600 FRAME: 0304

Bartender 2	Bartender 1	Waiter 4	Waiter 3	Waiter 2	Waiter 1		Schedule
	Miles				Smith	September	
	es		Sar	Joh		October	Cruise Sh
Cooper			Samuels	Johnson	Baker	November	Cruise Ship A – Bar 1
		Jones				December	

Washington DC	Washington DC	9/08	Bartender	Webb
Melbourne	San Diego	9/08-11/08	Waiter	Miller
Cruise Ship B	New York	10/08, 12/08	Bartender	Davis
Miami	Miami	9/08-12/08	Waiter	Brown
Los Angeles	Los Angeles	10/08	Waiter/Bartender	Williams
Cruise Ship C	Seattle	None	Waiter	Samuels
Belize City	Charleston	9/08, 12/08	Waiter	Johnson
Vancouver	Vancouver	9/08, 11/08-12/08	Waiter	Baker
Cruise Ship A	New Orleans	11/08-12/08	Bartender	Miles
Cruise Ship B	Miami	9/08	Bartender	Cooper
San Francisco	San Francisco	9/08-11/08	Waiter/Bartender	Jones
Cruise Ship A	Los Angeles	10/08-12/08	Waiter	Smith
Present Location	Home Location	Availability	Rank	Name
			ster	Personnel Roster

Figure 6

Bartender 2	Bartender 1	Waiter 4	Waiter 3	Waiter 2	Waiter 1		Schedule
Webb	M			Brown	Smith	September	
	Miles	Miller	Sar	Joh	Williams	October	Cruise Shi
Cooper			Samuels	Johnson	Baker	November	Cruise Ship A – Bar 1
		Jones				December	

Personnel Roster	oster			
Name	Rank	Availability	Home Location	Present Location
Smith	Waiter	10/08-12/08	Los Angeles	Cruise Ship A
Jones	Waiter/Bartender	9/08-11/08	San Francisco	San Francisco
Cooper	Bartender	9/08	Miami	Cruise Ship B
Miles	Bartender	11/08-12/08	New Orleans	Cruise Ship A
Baker	Waiter	9/08, 11/08-12/08	Vancouver	Vancouver
Johnson	Waiter	9/08, 12/08	Charleston	Belize City
Samuels	Waiter	None	Seattle	Cruise Ship C
Williams	Waiter/Bartender	None	Los Angeles	Los Angeles
Brown	Waiter	10/08-12/08	Miami	Miami
Davis	Bartender	10/08, 12/08	New York	Cruise Ship B
Miller	Waiter	None	San Diego	Melbourne
Webb	Bartender	None	Washington DC	Washington DC

Figure 9

Rule Rule Description Gender-Rep Males should be replaced by males and females by females. Exception: Within a given crew change cycle (i.e., a crew change on a given ship on a given day), males may replace females or vice versa in pairs of 2 within a given rank. The exception can not be applied to ranks associated to the Female-Only rule or the Male-Only rule. Female-Only Rotate only females into this post. Male-Only Rotate only males into this post.	File Replaces should be replaced by males and females by females. Exception: Within a given crew change cycle (i.e., a crew change on a given ship on a given day), males may replace females or vice versa in pairs of 2 within a given rank. The exception can not be applied to ranks associated to the Female-Only rule or the the Male-Only rule. Rotate only females into this post. Male-Only Rotate only males into this post.	-	1		·····	~~	2000000
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AMB.	Lescription
Gender-Rep	Males should be replaced by males and females by females. Exception: Within a given crew change cycle (i.e., a crew change on a
	given ship on a given day), males may replace females or vice versa in pairs of 2 within a given rank. The exception can not be applied to ranks associated to the Female-Only rule or the the Male-Only rule.
Female-Only	Rotate only females into this post.
Male-Only	Rotate only males into this post.
Note: Gender p	Note: Gender proportions will tend to remain stable due to the Gender-Rep rule, therefore:
(2) After-the-fac	(2) After-the-fact reporting on gender proportions, by rank, by ship, and across all ships for a rank can provide monitoring tools for Fleet Personnel.

8 8	0 5	95	MF-95-05
100	10	90	MF-90-10
100	15	85	MF-85-15
100	20	80	MF-80-20
100	25	75	MF-75-25
100	30	70	MF-70-30
100	35	65	MF-65-35
100	40	60	MF-60-40
100	45	55	MF-55-45
100	50	50	MF-50-50
100	55	45	MF-45-55
100	60	40	MF-40-60
100	65	35	MF-35-65
100	70	30	MF-30-70
100	75	25	MF-25-75
100	80	20	MF-20-80
100	85	15	MF-15-85
100	90	10	MF-10-90
100	95	5	MF-05-95
100	100	0	MF-0-100
-check	%female	%Wale	Rule

Figure 10a

When all crew members of this rank on a particular ship are analyzed together, no more than 25% of them can be on their first contract serving as this rank. A crew member is no longer considered to be on the first contract once the first 5 months of the contract have elapsed.	Percent-First-Contract- 25-5
When all crew members of this rank on a particular ship are analyzed together, no more than 20% of them can be on their first contract serving as this rank. A crew member is no longer considered to be on the first contract once the first 4 months of the contract have elapsed.	Percent-First-Contract- 20-4
The ratio of individuals working on their first contract (first contract period or first contract under a particular rank) on each ship should be similar from ship to ship.	Proportional-Spread- NH
Must have experience on destinations of proposed posting during 24 months prior to the appointment (rule needs more work. Ship has many destinations)	Destination-2
Must have experience on destinations of proposed posting during 12 months prior to the appointment (rule needs more work. Ship has many destinations).	Destination-1
Newly promoted crew member must return to vessel of previous posting.	Vessel-Return- Promotion
Must have experience on ship in 24 months prior to the appointment	Ship-2
Must have experience on ship in 12 months prior to the appointment	Ship-1
Must have experience on vessel class in 24 months prior to the appointment	Vessel-Class-2
Must have experience on vessel class in 12 months prior to the appointment	Vessel-Class-1
	B. II.

Figure 10b

Rule	Description
2-Contract	After 2 successive appoints to the same ship, crew member should be rotated to a different ship (*).
3-Contract	After 3 successive appoints to the same ship, crew member should be rotated to a different ship (*).
4-Contract	After 4 successive appoints to the same ship, crew member should be rotated to a different ship (*).
Dining-Type	Appoint only to ships of dining type (Any-Time, Traditional) indicated for this employee.
	*All previous rotations should be considered, such that a natural rotation of each employee across all ships should result over time.

Figure 10c

Category	Rule	Description
Ship Selection	Appoint to Specific Brand	Only appoint crew member's to the Brand(s) to which they are associated.
Cost Savings	Lowest Cost Joiner	When choosing crew from amongst a set of candidates that all pass successfully (equally) through required rules, choose the crew member that requires travel between home airport and joining airport having the minimum cost.
Cost Savings	Lowest Cost Leaver	Posting length is generally set by adding the crew member's contract length to the joining day, and then backing the calculated end date up to the next available port (i.e., a port that allows crew turn-around and is acceptable for turn-around for crew of the specified rank per Turn Around Rules). From the calculated disembarkation port, check prior 2 and next 2 ports for cheapest air and expand/shrink the posting, as necessary, to achieve the lowest cost air fare to return the crew member to home.
Experience	Minimum-Score	There are two components to this rule: {1} Overall score of 2 or 1 precludes subsequent appointment until a review is performed and an override is marked to allow further appointments. In other words, the crew member is either eligible to be rotated or not eligible to be rotated based on the most recent performance evaluation. {2} Within a set of candidates for whom all other factors are equal, rotate the crew member with the highest overall score on their most recent appraisal before rotating the others.
Ship Selection	Specific Ships	Crew member's next appointment must be to one of a specific set of ships, <i>if such is explicitly specified for this employee.</i> If specified set of ships is a list containing just one ship, appoint only to that ship.
Ship Selection	Specific Class	Crew member's next appointment must be to a ship belonging to a specified class, <i>if such is explicitly specified for this employee.</i> (Note: This rule can be used to send certain individuals,e.g., waiters, to traditional dining ships only.)
Utilization	Prevent Underutilization	When choosing crew from amongst a set of candidates that all pass successfully (equally) through required rules, choose the crew member that has (or will have) the greatest number of days since previous posting.

Figure 10d

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Note: Those requirements are received within MADS. Amy postion on the database related to a result		Competences
Crew member A may not be rotated on to a ship if his or her dis-companion, crew member B, is scheduled to serve aboard the same ship at any time during the life of the proposed posting of crew member A.	Dis-Companion	Ship Selection
be eliminated to allow for greater flexibility in selecting that crew member for a posting. On a sliding scale, the greater the number of vacation days used, the greater the "penalty" that should be imposed for doing so.	Reduction	
As specified for each rank, a limit is defined which allows a percentage of a crew member's vacation period to	Max Percent Vacation	Vacation Reduction
any given day. The limit is stated as a percentage of the total number of crew on the ship serving in posts of the given rank. If there are 100 Junior Waiter posts and the max percent crew change for Junior Waiters is 20%, then only 20 Junior Waiters may be scheduled to disembark on any given day.		
As specified for each rank, a limit is to be imposed on the number of crew that are allowed to disembark on	Max Percent Grew Change	Crew Change Limits

Figure 10e

EXPERIENCED IN RANK FIRST TRIP IN RANK NEW TO COMPANY SAILED ON SHIP CLASS NOT SAILED ON SHIP CLASS IN LAST 24 MONTHS SAILED ON SHIP CLASS NOT ON SHIP NOT SAILED ON SHIP CLASS NOT SAILED ON SHIP CLASS MONTHS RETURNING TO SAME SHIP WITHIN 6 MONTHS RETURNING TO SAME SHIP BETWEEN 6 TO 24 Same Day 14 Days Captain 7 Days 7 Days 5 Days 3 Days 3 Days N/A 14 Days 3 Days 7 Days 7 Days 5 Days 3 Days 28 Days Same Day Staff Capt. 5 Days 3 Days 7 Days 3 Days on Watch Officer 5 Days Same Days 14 Days Day 28 Sec. Officer 7 Days 5 Days 3 Days 3 Days Days Same Day Z > $\frac{Z}{Z}$ 28 ENVO 1 Day 1 Day Same Day Days 7 Days 7 Days 3 Days Days 4 w

Figure 10f

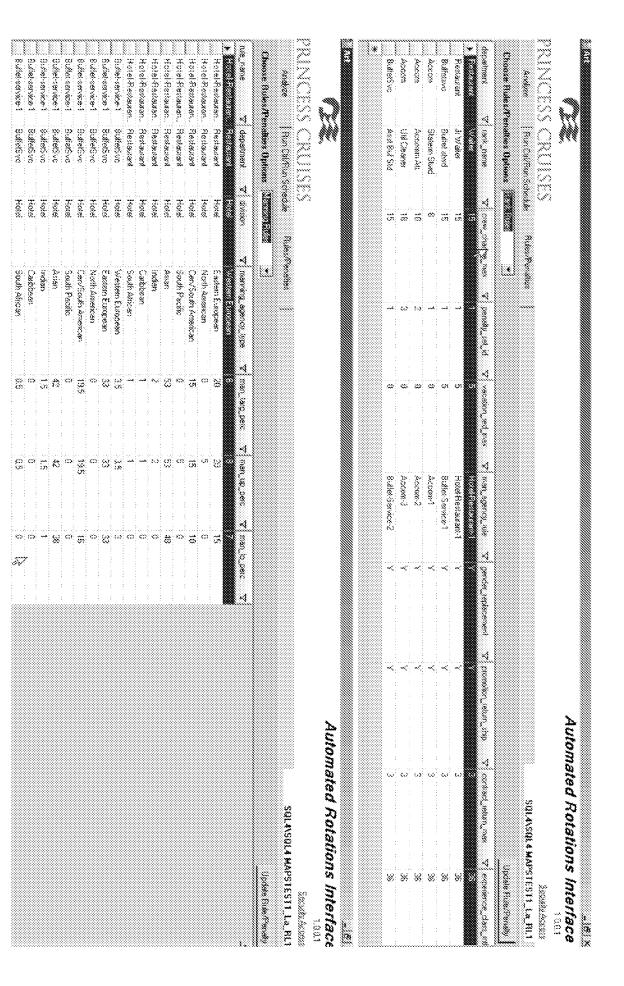


Figure 11

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Figure 13

Figure 14

RECORDED: 04/27/2009

