PATENT ASSIGNMENT COVER SHEET

Electronic Version v1.1 Stylesheet Version v1.2 EPAS ID: PAT5946288

| SUBMISSION TYPE: | NEW ASSIGNMENT |
|-----------------------|----------------|
| NATURE OF CONVEYANCE: | ASSIGNMENT |

CONVEYING PARTY DATA

| Name | Execution Date |
|--------------------------|----------------|
| ADAM H. ING | 02/25/2019 |
| YADUNANDANA YELLAMBALASE | 01/29/2020 |
| RICK RAJAIE | 05/01/2019 |

RECEIVING PARTY DATA

| Name: | NIO USA, INC. | |
|-----------------|-------------------------|--|
| Street Address: | 3200 NORTH FIRST STREET | |
| City: | SAN JOSE | |
| State/Country: | CALIFORNIA | |
| Postal Code: | 95134 | |

PROPERTY NUMBERS Total: 1

| Property Type | Number |
|---------------------|----------|
| Application Number: | 15954286 |

CORRESPONDENCE DATA

Fax Number: (303)863-0223

Correspondence will be sent to the e-mail address first; if that is unsuccessful, it will be sent

using a fax number, if provided; if that is unsuccessful, it will be sent via US Mail.

Phone: 303-863-9700

Email: aduarte@sheridanross.com SHERIDAN ROSS P.C. **Correspondent Name:** Address Line 1: 1560 BROADWAY

Address Line 2: **SUITE 1200**

Address Line 4: DENVER, COLORADO 80202

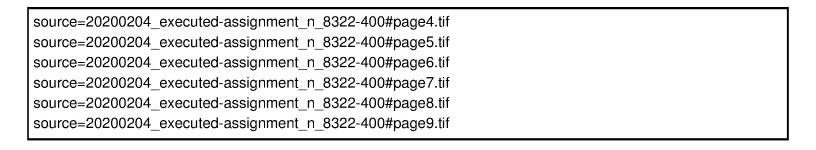
| ATTORNEY DOCKET NUMBER: | 8322-400 |
|-------------------------|---------------------|
| NAME OF SUBMITTER: | DOUGLAS W. SWARTZ |
| SIGNATURE: | /Douglas W. Swartz/ |
| DATE SIGNED: | 02/04/2020 |

Total Attachments: 9

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> **PATENT REEL: 051718 FRAME: 0118**

505899587



PATENT REEL: 051718 FRAME: 0119

Worldwide Assignment

WHEREAS, I, Adam H. Ing of 101 Leland Avenue, San Francisco, California 94134, have invented certain new and useful inventions ("Inventions") described in whole or part in the United States Non-Provisional Patent Applications identified in Exhibit "A" (hereinafter "Applications"); and

WHEREAS, NIO USA, Inc. ("ASSIGNEE"), a corporation duly registered in the State of California, whose postal address is 3200 North First Street, San Jose, California 95134, desires to acquire the entire right, title, and interest in and to the Inventions, the United States, international, and foreign applications filed or to be filed directed to the Inventions and any Letters Patents to be granted for the Inventions in the United States and in all foreign countries;

NOW, THEREFORE, be it known that for and in consideration of certain good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, I have sold, assigned, transferred, and set over, and do hereby sell, assign, transfer, and set over unto ASSIGNEE, its successors, legal representatives, and assigns, the entire right, title, and interest in and to the Inventions for all territories in the world and any improvements and modifications thereto, the Applications, all applications claiming benefit of the Applications, including, but not limited to, all divisional, continuation, and continuation-in-part applications, and reissue and reexaminations thereof; all Letters Patent, Invention Registrations, Utility Models, Extension and other patent rights, that may be granted thereon in the United States or any other country; together with the right to claim priority under the International Convention in all member countries (collectively "Related Applications"); and all causes of action arising therefrom including the right to enforce and sue for past, present, and future infringements and to collect all proceeds thereof (including, but not limited to, all license royalties). I authorize and request the United States Patent and Trademark Office or foreign equivalent to issue all Letters Patent or similar legal protection for the Inventions to ASSIGNEE, its successors, legal representatives, and assigns in accordance with the terms of this Assignment;

For, and in consideration of, the certain good and valuable consideration, I do further sell, assign, transfer, and set over to ASSIGNEE, the right to claim priority to the Applications for all Related Applications, including without limitation all applications pursuant to the Patent Cooperation Treaty and national and regional applications filed therefrom, all applications for the territory of the United States of America, and all continuation, divisional, continuation-in-part and reissue applications thereof, and all patent applications in foreign countries and the right to be granted a patent for any of the foregoing applications;

AND I covenant and agree that I have the full right to convey the entire right, title, and interest herein assigned and that I have not executed and will not execute any assignment or other instrument in conflict with this Assignment;

AND I further covenant and agree that upon request by ASSIGNEE, its successors, legal representatives, and/or assigns, and without further consideration, I will do all lawful acts that may be necessary or desirable to assist ASSIGNEE, its successors, legal representatives, and/or assigns to obtain and enforce patent protection for the Inventions in the United States and in all foreign countries, it being understood that any expense incident to the rendering of such assistance will be borne by ASSIGNEE, its successors, legal representatives, and/or assigns.

This Assignment may be executed in counterparts, and said counterparts being deemed as original Assignment documents collectively.

| Date: 2019-02 -25 | By Hear | |
|--|---------------------|---|
| r y | Adam H. Ing | |
| | | 4 |
| ASSIGNEE: | NIO USA, INC. | |
| Date: 2/25/2019 | QQ | ä |
| Date: 1/23/2019 | By: Signature | |
| | Julian Ong | |
| | Printed Name | 4 |
| • | VP, General Counsel | |
| tanan yang tanan salah sal | Title | |

IN WITNESS WHEREOF, the parties hereto have executed this Assignment as of the date indicated

hereunder.

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EXHIBIT "A"

| SR File No. | Tiffe | Serial No. | Filing Date |
|-------------|--|------------|-------------|
| 8322-177 | Power Systems and Methods for Electric Vehicles | 15/712,532 | 9/22/2017 |
| 8322-357 | Multiple-Zone Thermocouple Battery Module Temperature Monitoring System | 15/928,780 | 3/22/2018 |
| 8322-400 | Systems and Methods of Battery Thermal Management | 15/954,286 | 4/16/2018 |
| 8322-401 | Method and System for Secondary Internal Current Mechanisms for a Lithium-Ion Cell | 16/168,497 | 10/23/2018 |
| 8322-443 | Two-Phase Semi-Immersion Thermal System for Energy Storage and Other Electrical/Electronic Devices | 16/165,401 | 10/19/2018 |
| 8322-453 | Method and System for Joining Cells to a Battery Coldplate | 16/210,150 | 12/5/2018 |
| 8322-459 | Laminate Busbars for Battery Module Design | 16/230,499 | 12/21/2018 |
| 8322-466 | Supplemental Battery System | 16/141,768 | 9/25/2018 |

Worldwide Assignment

WHEREAS, I, Yadunandana Yellambalase of 50 E Middlefield Road, Apt. 4, Mountain View, CA 94043, have invented certain new and useful inventions ("Inventions") described in whole or part in the United States provisional, United States non-provisional, and PCT applications identified in Exhibit "A" (hereinafter "Applications"); and

WHEREAS, NIO USA, Inc. ("ASSIGNEE"), a corporation duly registered in the State of California, whose postal address is 3200 North First Street, San Jose, California 95134, desires to acquire the entire right, title, and interest in and to the Inventions, the United States, international, and foreign applications filed or to be filed directed to the Inventions and any Letters Patents to be granted for the Inventions in the United States and in all foreign countries;

NOW, THEREFORE, be it known that for and in consideration of certain good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, I have sold, assigned, transferred, and set over, and do hereby sell, assign, transfer, and set over unto ASSIGNEE, its successors, legal representatives, and assigns, the entire right, title, and interest in and to the Inventions for all territories in the world and any improvements and modifications thereto, the Applications, all applications claiming benefit of the Applications, including, but not limited to, all divisional, continuation, and continuation-in-part applications, and reissue and reexaminations thereof; all Letters Patent, Invention Registrations, Utility Models, Extension and other patent rights, that may be granted thereon in the United States or any other country; together with the right to claim priority under the International Convention in all member countries (collectively "Related Applications"); and all causes of action arising therefrom including the right to enforce and sue for past, present, and future infringements and to collect all proceeds thereof (including, but not limited to, all license royalties). I authorize and request the United States Patent and Trademark Office or foreign equivalent to issue all Letters Patent or similar legal protection for the Inventions to ASSIGNEE, its successors, legal representatives, and assigns in accordance with the terms of this Assignment;

For, and in consideration of, the certain good and valuable consideration, I do further sell, assign, transfer, and set over to ASSIGNEE, the right to claim priority to the Applications for all Related Applications, including without limitation all applications pursuant to the Patent Cooperation Treaty and national and regional applications filed therefrom, all applications for the territory of the United States of America, and all continuation, divisional, continuation-in-part and reissue applications thereof, and all patent applications in foreign countries and the right to be granted a patent for any of the foregoing applications;

AND I covenant and agree that I have the full right to convey the entire right, title, and interest herein assigned and that I have not executed and will not execute any assignment or other instrument in conflict with this Assignment;

AND I further covenant and agree that upon request by ASSIGNEE, its successors, legal representatives, and/or assigns, and without further consideration, I will do all lawful acts that may be necessary or desirable to assist ASSIGNEE, its successors, legal representatives, and/or assigns to obtain and enforce patent protection for the Inventions in the United States and in all foreign countries, it being understood that any expense incident to the rendering of such assistance will be borne by ASSIGNEE, its successors, legal representatives, and/or assigns.

This Assignment may be executed in counterparts, and said counterparts being deemed as original Assignment documents collectively.

IN WITNESS WHEREOF, the parties hereto have executed this Assignment as of the date indicated hereunder.

0.10: 1/29/2020

By Varians Vallam halosa

ASSIGNEE:

Date 02 04 2020

Printed Name

General Counsel

Title

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EXHIBIT "A"

| SR File No. | Title | Serial No. | Filing Date |
|-------------|--|------------|-------------|
| 8322-400 | SYSTEMS AND METHODS OF BATTERY THERMAL MANAGEMENT | 15/954,286 | 4/16/2018 |
| 8322-466 | SUPPLEMENTAL BATTERY SYSTEM | 16/141,768 | 9/25/2018 |

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Worldwide Assignment

WHEREAS, I, Rick Rajaie of 645 1763 Quincy Drive, Rochester Hills, Michigan 48306, have invented certain new and useful inventions ("Inventions") described in whole or part in the United States Non-Provisional Applications identified in Exhibit "A" (hereinafter "Applications"); and

WHEREAS, NIO USA, Inc. ("ASSIGNEE"), a corporation duly registered in the State of California, whose postal address is 3200 North First Street, San Jose, California 95134, desires to acquire the entire right, title, and interest in and to the Inventions, the United States, international, and foreign applications filed or to be filed directed to the Inventions and any Letters Patents to be granted for the Inventions in the United States and in all foreign countries;

NOW, THEREFORE, be it known that for and in consideration of certain good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, I have sold, assigned, transferred, and set over, and do hereby sell, assign, transfer, and set over unto ASSIGNEE, its successors, legal representatives, and assigns, the entire right, title, and interest in and to the Inventions for all territories in the world and any improvements and modifications thereto, the Applications, all applications claiming benefit of the Applications, including, but not limited to, all divisional, continuation, and continuation-in-part applications, and reissue and reexaminations thereof; all Letters Patent, Invention Registrations, Utility Models, Extension and other patent rights, that may be granted thereon in the United States or any other country; together with the right to claim priority under the International Convention in all member countries (collectively "Related Applications"); and all causes of action arising therefrom including the right to enforce and sue for past, present, and future infringements and to collect all proceeds thereof (including, but not limited to, all license royalties). I authorize and request the United States Patent and Trademark Office or foreign equivalent to issue all Letters Patent or similar legal protection for the Inventions to ASSIGNEE, its successors, legal representatives, and assigns in accordance with the terms of this Assignment;

For, and in consideration of, the certain good and valuable consideration, I do further sell, assign, transfer, and set over to ASSIGNEE, the right to claim priority to the Applications for all Related Applications, including without limitation all applications pursuant to the Patent Cooperation Treaty and national and regional applications filed therefrom, all applications for the territory of the United States of America, and all continuation, divisional, continuation-in-part and reissue applications thereof, and all patent applications in foreign countries and the right to be granted a patent for any of the foregoing applications;

AND I covenant and agree that I have the full right to convey the entire right, title, and interest herein assigned and that I have not executed and will not execute any assignment or other instrument in conflict with this Assignment;

AND I further covenant and agree that upon request by ASSIGNEE, its successors, legal representatives, and/or assigns, and without further consideration, I will do all lawful acts that may be necessary or desirable to assist ASSIGNEE, its successors, legal representatives, and/or assigns to obtain and enforce patent protection for the Inventions in the United States and in all foreign countries, it being understood that any expense incident to the rendering of such assistance will be borne by ASSIGNEE, its successors, legal representatives, and/or assigns.

This Assignment may be executed in counterparts, and said counterparts being deemed as original Assignment documents collectively.

| Date: 05/01/2019 | By: |
|------------------|---------------------|
| | Rick Rajaie |
| ASSIGNEE: | NIO USA, INC. |
| Date: 5/1/2019 | ву: СДС |
| | Signature |
| | Julian Ong |
| | Printed Name |
| | VP, General Counsel |
| · | Title |

IN WITNESS WHEREOF, the parties hereto have executed this Assignment as of the date indicated hereunder.

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EXHIBIT "A"

| SR File No. | Title | Serial No. | Filing Date |
|-------------|--|------------|-------------|
| 8322-365 | USE OF AN INSIDE CONDENSER TO MAXIMIZE TOTAL THERMAL SYSTEM PERFORMANCE | 15/983,285 | 5/18/2018 |
| 8322-372 | THERMAL MANAGEMENT COOLANT VALVES AND PUMPS MODULAR COMBINATION | 15/909,281 | 3/1/2018 |
| 8322-400 | SYSTEMS AND METHODS OF BATTERY THERMAL MANAGEMENT | 15/954,286 | 4/16/2018 |
| 8322-414 | THERMAL SYSTEM TOPOLOGY OF CASCADED REFRIGERANT AND COOLANT CIRCUITS | 15/983,289 | 5/18/2018 |
| 8322-417 | METHODS AND DEVICES FOR THERMAL CONTROL DURING CHARGING OF ELECTRIC VEHICLES | 15/940,638 | 3/29/2018 |
| 8322-453 | METHOD AND SYSTEM FOR JOINING CELLS TO A BATTERY COLDPLATE | 16/210,150 | 12/5/2018 |

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PATENT REEL: 051718 FRAME: 0128

RECORDED: 02/04/2020