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PATENT ASSIGNMENT COVER SHEET

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SUBMISSION TYPE:	NEW ASSIGNMENT
NATURE OF CONVEYANCE:	ASSIGNMENT

CONVEYING PARTY DATA

Name	Execution Date
MANUEL LUDWIG KUEHNER	04/13/2022
HIROSHI YASUDA	04/13/2022
AVINASH BALACHANDRAN	04/14/2022

RECEIVING PARTY DATA

Name:	TOYOTA RESEARCH INSTITUTE, INC.
Street Address:	4440 EL CAMINO REAL
City:	LOS ALTOS
State/Country:	CALIFORNIA
Postal Code:	94022
Name:	TOYOTA JIDOSHA KABUSHIKI KAISHA
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City:	TOYOTA-SHI, AICHI-KEN
State/Country:	JAPAN
Postal Code:	471-8571

PROPERTY NUMBERS Total: 1

Property Type	Number
Application Number:	17721803

CORRESPONDENCE DATA

Fax Number: (248)864-5960

Correspondence will be sent to the e-mail address first; if that is unsuccessful, it will be sent

using a fax number, if provided; if that is unsuccessful, it will be sent via US Mail.

Phone: 2488645959

Email: record@darrowmustafa.com DARROW MUSTAFA PC **Correspondent Name:** 41860 SIX MILE ROAD Address Line 1:

Address Line 4: NORTHVILLE, MICHIGAN 48168

ATTORNEY DOCKET NUMBER:	TRIWP-155-A
NAME OF SUBMITTER:	CHRISTOPHER G. DARROW
SIGNATURE:	/Christopher G. Darrow/

PATENT REEL: 059646 FRAME: 0075

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DATE SIGNED:	04/20/2022	
Total Attachments: 3		
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PATENT REEL: 059646 FRAME: 0076

ASSIGNMENT AND AGREEMENT

WHEREAS, **Manuel Ludwig Kuehner** of Mountain View, CA, **Hiroshi Yasuda** of San Francisco, CA, and **Avinash Balachandran** of Sunnyvale, CA, (hereinafter together referred to as "ASSIGNOR") have invented a certain invention entitled **VEHICULAR PERFORMANCE ENHANCEMENT** as set forth in this United States Patent Application,

executed cond	currently herewith			
executed on				
Serial No.	17/721,803	Filed	April 15, 2022	

WHEREAS, **Toyota Research Institute**, **Inc.**, a corporation organized under the laws of the State of California having its principal place of business at 4440 El Camino Real, Los Altos, CA 94022, and whereas, **Toyota Jidosha Kabushiki Kaisha**, a corporation organized under the laws of Japan, having its principal place of business at 1, Toyota-cho, Toyota-shi, Aichi-ken, 471-8571 Japan, ("ASSIGNEES"), desire to acquire the entire right, title, and interest in the aforesaid patent owned by Assignor;

NOW THEREFORE, for good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, ASSIGNOR has sold, assigned, and transferred, and by these presents hereby sells, assigns, and transfers unto ASSIGNEES, its successors and assigns, the full and exclusive right, title, and interest in and to (a) the above-identified invention or inventions and all improvements and modifications thereof, (b) the above-identified application and all other applications for Letters Patent of the United States and countries foreign thereto for the above-identified invention or inventions and all improvements and modifications thereof, (c) all Letters Patent which may issue from said applications in the United States and countries foreign thereto, (d) all divisions, continuations, reissues, and extensions of said applications and Letters Patent, and (e) the right to claim for any of said applications the full benefits and priority rights under the International Convention and any other international agreement to which the United States adheres; such right, title, and interest to be held and enjoyed by ASSIGNEES, its successors and assigns, to the full end of the term or terms for which any and all such Letters Patent may be granted as fully and entirely as would have been held and enjoyed by ASSIGNOR had this Assignment not been made.

ASSIGNOR HEREBY AUTHORIZES AND REQUESTS the Commissioner of Patents and Trademarks to issue said Letters Patent to ASSIGNEES as assignee of the entire interest, for the sole use and benefit of ASSIGNEES, its successors and assigns.

ASSIGNOR HEREBY AGREES (a) to communicate to ASSIGNEES, its successors and assigns, or their representatives or agents, all facts and information known or available to ASSIGNOR respecting said invention or inventions, improvements, and modifications including evidence for interference, reexamination, reissue, opposition, revocation, extension, or infringement purposes or other legal, judicial, or administrative proceedings, whenever requested by ASSIGNEES; (b) to testify in person or by affidavit as required by ASSIGNEES, its successors and assigns, in any such proceeding in the United States or a country foreign thereto; (c) to execute and deliver, upon request by ASSIGNEES, all lawful papers including, but not limited to, original, divisional, continuation, and reissue applications, renewals, assignments, powers of attorney, oaths, affidavits, declarations, depositions; and (d) to provide all reasonable assistance to ASSIGNEES, its successors and assigns, in obtaining and enforcing proper title in and protection for said invention or inventions,

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PATENT REEL: 059646 FRAME: 0077 improvements, and modifications under the intellectual property laws of the United States and countries foreign thereto.

ASSIGNOR HEREBY REPRESENTS AND WARRANTS that ASSIGNOR has the full and unencumbered right to sell, assign, and transfer the interests sold, assigned, and transferred herein, and that ASSIGNOR has not executed and will not execute any document or instrument in conflict herewith.

ASSIGNOR HEREBY GRANTS to DARROW MUSTAFA PC the power and authority to insert in this Assignment any further identification which may be necessary or desirable to comply with the rules of the U.S. Patent and Trademark Office for recordation of this Assignment.

ASSIGNOR UNDERSTANDS AND AGREES that the attorneys and agents of DARROW MUSTAFA PC do not personally represent ASSIGNOR or ASSIGNOR's legal interests, but instead represent the interests of Toyota Research Institute, Inc.; since said attorneys and agents cannot provide legal advice to ASSIGNOR with respect to this Assignment, ASSIGNOR acknowledges its right to seek its own independent legal counsel.

NAME(S) AND SIGNATURE OF ASSIGNOR		
Name: Manuel Ludwig Kuehner	Signature: // Cur//	Date: 2022-64-13
Name: Hiroshi Yasuda	Signature:	Date: 2022-04-13
Name: Avinash Balachandran	Signature:	Date:

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NAME(S) AND SIGNATURE OF ASSIGNOR		
Name:	Signature:	Date:
Manuel Ludwig Kuehner		
Name:	Signature:	Date:
Hiroshi Yasuda		
Name:	Signature:	Date:
Avinash Balachandran	Avinash Balachandran	4/14/2022

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RECORDED: 04/20/2022

PATENT REEL: 059646 FRAME: 0079